



# Consolidated Financial Statements

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Year ended March 31, 2023  
with Independent Auditor's Report

**Idemitsu Kosan Co.,Ltd.**

## CONSOLIDATED BALANCE SHEET

Idemitsu Kosan Co., Ltd. and Consolidated Subsidiaries  
March 31, 2023

|  | Millions of Yen   |                   | Millions of<br>U.S. Dollars<br>(Note 1) |
|--|-------------------|-------------------|---|
|  | 2022              | 2023              | 2023                                    |
| <b>ASSETS</b>  |                   |                   |   |
| <b>Current assets:</b>   |                   |                   |   |
| Cash and cash equivalents (Note 21)  | ¥139,030          | ¥103,079          | \$771                                   |
| Notes and accounts receivable, trade (Note 21)                                 | 870,483           | 841,798           | 6,304                                   |
| Inventories (Note 7)   | 1,060,205         | 1,308,570         | 9,799                                   |
| Accounts receivable, other (Note 21)   | 244,790           | 323,439           | 2,422                                   |
| Short-term loans   | 10,783            | 17,543            | 131                                     |
| Other (Notes 21 and 22)  | 43,821            | 138,370           | 1,036                                   |
| Less: Allowance for doubtful accounts  | (1,026)           | (733)             | (5)                                     |
| <b>Total current assets</b>  | <b>2,368,088</b>  | <b>2,732,068</b>  | <b>20,460</b>                           |
| <b>Property, plant and equipment (Notes 8, 10, and 20):</b>                    |                   |                   |   |
| Buildings and structures   | 268,941           | 250,997           | 1,879                                   |
| Machinery and equipment  | 286,611           | 265,024           | 1,984                                   |
| Land (Note 9)  | 779,921           | 755,014           | 5,654                                   |
| Construction in progress   | 24,204            | 29,044            | 217                                     |
| Other  | 78,131            | 89,933            | 673                                     |
| <b>Total property, plant and equipment</b>                                     | <b>1,437,810</b>  | <b>1,390,013</b>  | <b>10,409</b>                           |
| <b>Intangible fixed assets:</b>  |                   |                   |   |
| Goodwill   | 149,691           | 140,481           | 1,052                                   |
| Other  | 158,937           | 149,753           | 1,121                                   |
| <b>Total intangible fixed assets</b>   | <b>308,628</b>    | <b>290,235</b>    | <b>2,173</b>                            |
| <b>Investments and other assets:</b>   |                   |                   |   |
| Investments in securities (Notes 5 and 21)                                     | 19,837            | 23,988            | 179                                     |
| Investments in nonconsolidated subsidiaries<br>and affiliates (Notes 5 and 21) | 241,258           | 220,711           | 1,652                                   |
| Long-term loans (Note 21)  | 12,301            | 23,944            | 179                                     |
| Guarantee deposits   | 60,684            | 27,202            | 203                                     |
| Long-term prepaid expenses   | 15,784            | 16,579            | 124                                     |
| Exploration and development expenditures                                       | 4,863             | 2,929             | 21                                      |
| Deferred tax assets (Note 18)  | 10,597            | 15,424            | 115                                     |
| Other  | 123,889           | 124,879           | 935                                     |
| Less: Allowance for doubtful accounts  | (2,561)           | (2,607)           | (19)                                    |
| <b>Total investments and other assets</b>                                      | <b>486,655</b>    | <b>453,052</b>    | <b>3,392</b>                            |
| <b>Total assets</b>  | <b>¥4,601,183</b> | <b>¥4,865,370</b> | <b>\$36,436</b>                         |

|   | Millions of Yen   |                   | Millions of<br>U.S. Dollars<br>(Note 1) |
|---|-------------------|-------------------|---|
|   | 2022              | 2023              | 2023                                    |
| <b>LIABILITIES AND EQUITY</b>   |                   |                   |   |
| <b>Current liabilities:</b>   |                   |                   |   |
| Notes and accounts payable, trade (Note 21)                                 | ¥840,834          | ¥697,307          | \$5,222                                 |
| Short-term borrowings (Notes 11 and 21)                                     | 284,837           | 372,152           | 2,787                                   |
| Commercial paper (Notes 11 and 21)  | 237,000           | 301,983           | 2,261                                   |
| Current portion of long-term debt (Notes 11 and 21)                         | 94,205            | 114,549           | 857                                     |
| Accounts payable, other (Note 11)   | 390,920           | 390,189           | 2,922                                   |
| Accrued expenses  | 23,642            | 41,116            | 307                                     |
| Income taxes payable  | 39,908            | 67,978            | 509                                     |
| Accrued bonuses to employees  | 13,942            | 17,122            | 128                                     |
| Other (Notes 11, 21 and 22)   | 135,980           | 161,586           | 1,210                                   |
| <b>Total current liabilities</b>  | <b>2,061,273</b>  | <b>2,163,986</b>  | <b>16,205</b>                           |
| <b>Long-term liabilities:</b>   |                   |                   |   |
| Long-term debt (Notes 11 and 21)  | 720,767           | 669,232           | 5,011                                   |
| Deferred tax liabilities (Note 18)  | 34,468            | 35,747            | 267                                     |
| Deferred tax liability related to land revaluation (Notes 9 and 18)         | 84,211            | 85,912            | 643                                     |
| Liability for employees' retirement benefits (Notes 2(T) and 12)            | 71,648            | 60,351            | 451                                     |
| Reserve for repair work   | 67,527            | 85,599            | 641                                     |
| Asset retirement obligations (Note 13)                                      | 44,914            | 29,979            | 224                                     |
| Other (Notes 21 and 22)   | 79,859            | 105,253           | 788                                     |
| <b>Total long-term liabilities</b>  | <b>1,103,397</b>  | <b>1,072,076</b>  | <b>8,028</b>                            |
| <b>Total liabilities</b>  | <b>3,164,670</b>  | <b>3,236,062</b>  | <b>24,234</b>                           |
| <b>Contingent liabilities (Note 14)</b>                                     |                   |                   |   |
| <b>Equity (Note 15):</b>  |                   |                   |   |
| <b>Shareholders' equity:</b>  |                   |                   |   |
| Common stock:   | 168,351           | 168,351           | 1,260                                   |
| Authorized, 436,000,000 shares in 2022 and 2023                             |                   |                   |   |
| Issued, 297,864,718 shares in 2022 and 2023                                 |                   |                   |   |
| Capital surplus   | 460,507           | 451,642           | 3,382                                   |
| Retained earnings   | 645,330           | 848,910           | 6,357                                   |
| Treasury stock-at cost, 561,317 shares in 2022 and 4,859,945 shares in 2023 | (1,883)           | (14,788)          | (110)                                   |
| <b>Total shareholders' equity</b>   | <b>1,272,306</b>  | <b>1,454,116</b>  | <b>10,889</b>                           |
| <b>Accumulated other comprehensive income (loss):</b>                       |                   |                   |   |
| Surplus from land revaluation (Note 9)                                      | 157,154           | 154,641           | 1,158                                   |
| Deferred gains (losses) on hedging activities, net (Notes 19 and 22)        | (5,236)           | (6,431)           | (48)                                    |
| Unrealized gains on available-for-sale securities                           | 3,443             | 3,918             | 29                                      |
| Foreign currency translation adjustments                                    | (26,762)          | (4,571)           | (34)                                    |
| Defined retirement benefit plans  | 11,196            | 12,853            | 96                                      |
| <b>Total accumulated other comprehensive income</b>                         | <b>139,795</b>    | <b>160,410</b>    | <b>1,201</b>                            |
| <b>Noncontrolling interests in consolidated subsidiaries</b>                | <b>24,410</b>     | <b>14,781</b>     | <b>110</b>                              |
| <b>Total equity</b>   | <b>1,436,512</b>  | <b>1,629,308</b>  | <b>12,201</b>                           |
| <b>Total liabilities and equity</b>   | <b>¥4,601,183</b> | <b>¥4,865,370</b> | <b>\$36,436</b>                         |

See notes to consolidated financial statements.

## CONSOLIDATED STATEMENT OF INCOME

Idemitsu Kosan Co., Ltd. and Consolidated Subsidiaries  
Year ended March 31, 2023

|   | Millions of Yen |            | Millions of<br>U.S. Dollars<br>(Note 1) |
|---|-----------------|------------|---|
|   | 2022            | 2023       | 2023                                    |
| <b>Net sales</b>  | ¥6,686,761      | ¥9,456,281 | \$70,817                                |
| <b>Cost of sales (Note 7)</b>   | 5,802,585       | 8,662,257  | 64,871                                  |
| <b>Gross profit</b>   | 884,175         | 794,023    | 5,946                                   |
| <b>Selling, general, and administrative expenses (Note 16)</b>                  | 449,722         | 511,581    | 3,831                                   |
| <b>Operating income</b>   | 434,453         | 282,442    | 2,115                                   |
| <b>Non-operating income (expenses):</b>   |                 |            |   |
| Interest income   | 9,083           | 4,884      | 36                                      |
| Equity in earnings of nonconsolidated subsidiaries and affiliates, net          | 15,029          | 25,981     | 194                                     |
| Gain on foreign exchange, net   | 2,842           | 14,609     | 109                                     |
| Dividend income   | 4,284           | 3,068      | 22                                      |
| Interest expense  | (11,207)        | (15,289)   | (114)                                   |
| Subsidy income  | 3,528           | 3,757      | 28                                      |
| Gain on sales of fixed assets   | 16,114          | 70,577     | 528                                     |
| Gain on sales of investments in securities                                      | 3,546           | 585        | 4                                       |
| Gain on sales of shares of subsidiaries and affiliates                          | 221             | 102        | 0                                       |
| Gain on amortization of past service cost                                       | 2,144           | —          | —                                       |
| Impairment loss on fixed assets (Note 10)                                       | (15,907)        | (25,824)   | (193)                                   |
| Loss on sales of fixed assets   | (4,246)         | (1,457)    | (10)                                    |
| Loss on disposals of fixed assets   | (9,752)         | (4,824)    | (36)                                    |
| Loss on valuation of investments in nonconsolidated subsidiaries and affiliates | (130)           | (5,629)    | (42)                                    |
| Loss on valuation of long-term loans  | (55,916)        | —          | —                                       |
| Loss on step acquisitions   | —               | 7,223      | 54                                      |
| Other, net (Notes 2(Y))   | (6,026)         | (11,935)   | (89)                                    |
| Non-operating income (expenses), net  | (46,391)        | 65,828     | 492                                     |
| <b>Income before income taxes</b>   | 388,062         | 348,270    | 2,608                                   |
| Income taxes - Current (Note 18)  | 71,821          | 102,523    | 767                                     |
| - Deferred (Note 18)  | 39,437          | (5,030)    | (37)                                    |
| Total income taxes  | 111,258         | 97,492     | 730                                     |
| <b>Net income</b>   | 276,803         | 250,777    | 1,878                                   |
| <b>Net loss attributable to noncontrolling interests</b>                        | (2,695)         | (2,868)    | (21)                                    |
| <b>Net income attributable to owners of the parent</b>                          | ¥279,498        | ¥253,646   | \$1,899                                 |
| Basic net income per share (in yen and dollars) (Notes 2(V) and 23)             | ¥940.15         | ¥853.37    | \$6.39                                  |

See notes to consolidated financial statements.

## CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

Idemitsu Kosan Co., Ltd. and Consolidated Subsidiaries

Year ended March 31, 2023

|  | Millions of Yen |          | Millions of<br>U.S. Dollars<br>(Note 1) |
|--|-----------------|----------|---|
|  | 2022            | 2023     | 2023                                    |
| <b>Net income</b>  | ¥276,803        | ¥250,777 | \$1,878                                 |
| Other comprehensive income (Note 19)                       |                 |          |   |
| Unrealized gains (losses) on available-for-sale securities | (1,841)         | 523      | 3                                       |
| Deferred losses on derivatives under hedge accounting      | (1,889)         | (164)    | (1)                                     |
| Foreign currency translation adjustments                   | 28,453          | 21,744   | 162                                     |
| Defined retirement benefit plans                           | 6,109           | 1,743    | 13                                      |
| Surplus from land revaluation                              | (201)           | (1,949)  | (14)                                    |
| Share of other comprehensive income in associates          | (7,319)         | (267)    | (1)                                     |
| Total other comprehensive income                           | 23,311          | 21,628   | 161                                     |
| Comprehensive income (Note 19)                             | ¥300,114        | ¥272,406 | \$2,040                                 |
| <br>Total comprehensive income attributable to (Note 19):  |                 |          |   |
| Owners of the parent                                       | ¥301,008        | ¥274,824 | \$2,058                                 |
| Noncontrolling interests                                   | (894)           | (2,418)  | (18)                                    |

See notes to consolidated financial statements.

## CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

Idemitsu Kosan Co., Ltd. and Consolidated Subsidiaries

Year ended March 31, 2023

|  | Thousands   | Millions of Yen      |                    |                      |                   |                                  |
|--|---|----------------------|--------------------|----------------------|-------------------|----------------------------------|
|  | Number of<br>shares of<br>common stock<br>outstanding | Shareholders' equity |                    |                      |                   |                                  |
|  |   | Common<br>stock      | Capital<br>surplus | Retained<br>earnings | Treasury<br>stock | Total<br>shareholders'<br>equity |
| <b>Balance at April 1, 2021</b>  | <b>297,268</b>  | <b>¥168,351</b>      | <b>¥461,635</b>    | <b>¥400,579</b>      | <b>(¥2,008)</b>   | <b>¥1,028,559</b>                |
| Cumulative effect of accounting change   |   |                      |                    | 1,054                |                   | 1,054                            |
| Balance at the beginning of current period reflecting changes in accounting policies |   | 168,351              | 461,635            | 401,633              | (2,008)           | 1,029,613                        |
| Capital surplus (goodwill)   |   |                      | (1,128)            |                      |                   | (1,128)                          |
| Cash dividends, ¥120 per share   |   |                      |                    | (35,739)             |                   | (35,739)                         |
| Net income attributable to owners of the parent                                      |   |                      |                    | 279,498              |                   | 279,498                          |
| Net adjustment to retained earnings due to change in scope of consolidation          |   |                      |                    | (2,291)              |                   | (2,291)                          |
| Acquisitions of treasury stock   | (11)  |                      |                    |                      | (33)              | (33)                             |
| Disposals of treasury stock  | 46  |                      | (0)                |                      | 158               | 158                              |
| Adjustment due to sale and revaluation of land (Note 9)                              |   |                      |                    | 2,229                |                   | 2,229                            |
| Items other than changes in shareholders' equity                                     |   |                      |                    |                      |                   |                                  |
| <b>Balance at March 31, 2022</b>   | <b>297,303</b>  | <b>¥168,351</b>      | <b>¥460,507</b>    | <b>¥645,330</b>      | <b>(¥1,883)</b>   | <b>¥1,272,306</b>                |
| Capital surplus (goodwill)   |   |                      | (8,865)            |                      |                   | (8,865)                          |
| Cash dividends, ¥170 per share   |   |                      |                    | (50,629)             |                   | (50,629)                         |
| Net income attributable to owners of the parent                                      |   |                      |                    | 253,646              |                   | 253,646                          |
| Acquisitions of treasury stock   | (4,359)   |                      |                    |                      | (13,091)          | (13,091)                         |
| Disposals of treasury stock  | 60  |                      | 0                  |                      | 186               | 187                              |
| Adjustment due to sale and revaluation of land (Note 9)                              |   |                      |                    | 562                  |                   | 562                              |
| Items other than changes in shareholders' equity                                     |   |                      |                    |                      |                   |                                  |
| <b>Balance at March 31, 2023</b>   | <b>293,004</b>  | <b>¥168,351</b>      | <b>¥451,642</b>    | <b>¥848,910</b>      | <b>(¥14,788)</b>  | <b>¥1,454,116</b>                |

|   | Millions of U.S. Dollars (Note 1) |                    |                      |                   |                                  |
|---|-----------------------------------|--------------------|----------------------|-------------------|----------------------------------|
|   | Shareholders' equity              |                    |                      |                   |                                  |
|   | Common<br>stock                   | Capital<br>surplus | Retained<br>earnings | Treasury<br>stock | Total<br>shareholders'<br>equity |
| <b>Balance at March 31, 2022</b>                        | <b>\$1,260</b>                    | <b>\$3,448</b>     | <b>\$4,832</b>       | <b>(\$14)</b>     | <b>\$9,528</b>                   |
| Capital surplus (goodwill)                              |                                   | (66)               |                      |                   | (66)                             |
| Cash dividends, \$1.27 per share                        |                                   |                    | (379)                |                   | (379)                            |
| Net income attributable to owners of the parent         |                                   |                    | 1,899                |                   | 1,899                            |
| Acquisitions of treasury stock                          |                                   |                    |                      | (98)              | (98)                             |
| Disposals of treasury stock                             |                                   | 0                  |                      | 1                 | 1                                |
| Adjustment due to sale and revaluation of land (Note 9) |                                   |                    | 4                    |                   | 4                                |
| Items other than changes in shareholders' equity        |                                   |                    |                      |                   |                                  |
| <b>Balance at March 31, 2023</b>                        | <b>\$1,260</b>                    | <b>\$3,382</b>     | <b>\$6,357</b>       | <b>(\$110)</b>    | <b>\$10,889</b>                  |

(Continued)

Millions of Yen

|  | Accumulated other comprehensive income |  |  |  |                                  |  |   |              |
|--|--|--|--|--|----------------------------------|--|---|--------------|
|  | Surplus from land revaluation          | Deferred gains (losses) on hedging activities, net | Unrealized gains (losses) on available-for-sale securities | Foreign currency translation adjustments | Defined retirement benefit plans | Total accumulated other comprehensive income | Noncontrolling interests in consolidated subsidiaries | Total equity |
| <b>Balance at April 1, 2021</b>  | ¥159,585                               | (¥1,209)   | ¥5,792   | (¥47,207)                                | ¥5,410                           | ¥122,371                                     | ¥64,206   | ¥1,215,136   |
| Cumulative effect of accounting change   |  |  |  |  |                                  |  |   | 1,054        |
| Balance at the beginning of current period reflecting changes in accounting policies | 159,585                                | (1,209)  | 5,792  | (47,207)                                 | 5,410                            | 122,371                                      | 64,206  | 1,216,190    |
| Capital surplus (goodwill)   |  |  |  |  |                                  |  |   | (1,128)      |
| Cash dividends, ¥120 per share   |  |  |  |  |                                  |  |   | (35,739)     |
| Net income attributable to owners of the parent                                      |  |  |  |  |                                  |  |   | 279,498      |
| Net adjustment to retained earnings due to change in scope of consolidation          |  |  |  |  |                                  |  |   | (2,291)      |
| Acquisitions of treasury stock   |  |  |  |  |                                  |  |   | (33)         |
| Disposals of treasury stock  |  |  |  |  |                                  |  |   | 158          |
| Adjustment due to sale and revaluation of land (Note 9)                              | (2,229)                                |  |  |  |                                  | (2,229)                                      |   | —            |
| Items other than changes in shareholders' equity                                     | (201)                                  | (4,027)  | (2,348)  | 20,444                                   | 5,786                            | 19,652                                       | (39,795)  | (20,142)     |
| <b>Balance at March 31, 2022</b>   | ¥157,154                               | (¥5,236)   | ¥3,443   | (¥26,762)                                | ¥11,196                          | ¥139,795                                     | ¥24,410   | ¥1,436,512   |
| Capital surplus (goodwill)   |  |  |  |  |                                  |  |   | (8,865)      |
| Cash dividends, ¥170 per share   |  |  |  |  |                                  |  |   | (50,629)     |
| Net income attributable to owners of the parent                                      |  |  |  |  |                                  |  |   | 253,646      |
| Acquisitions of treasury stock   |  |  |  |  |                                  |  |   | (13,091)     |
| Disposals of treasury stock  |  |  |  |  |                                  |  |   | 187          |
| Adjustment due to sale and revaluation of land (Note 9)                              | (562)                                  |  |  |  |                                  | (562)  |   | —            |
| Items other than changes in shareholders' equity                                     | (1,949)                                | (1,194)  | 475  | 22,191                                   | 1,656                            | 21,178                                       | (9,629)   | 11,548       |
| <b>Balance at March 31, 2023</b>   | ¥154,641                               | (¥6,431)   | ¥3,918   | (¥4,571)                                 | ¥12,853                          | ¥160,410                                     | ¥14,781   | ¥1,629,308   |

Millions of U.S. Dollars (Note 1)

|   | Accumulated other comprehensive income |  |  |  |                                  |  |   |              |
|---|--|--|--|--|----------------------------------|--|---|--------------|
|   | Surplus from land revaluation          | Deferred gains (losses) on hedging activities, net | Unrealized gains (losses) on available-for-sale securities | Foreign currency translation adjustments | Defined retirement benefit plans | Total accumulated other comprehensive income | Noncontrolling interests in consolidated subsidiaries | Total equity |
| <b>Balance at March 31, 2022</b>                        | \$1,176                                | (\$39)   | \$25   | (\$200)                                  | \$83                             | \$1,046                                      | \$182   | \$10,757     |
| Capital surplus (goodwill)                              |  |  |  |  |                                  |  |   | (66)         |
| Cash dividends, \$1.27 per share                        |  |  |  |  |                                  |  |   | (379)        |
| Net income attributable to owners of the parent         |  |  |  |  |                                  |  |   | 1,899        |
| Acquisitions of treasury stock                          |  |  |  |  |                                  |  |   | (98)         |
| Disposals of treasury stock                             |  |  |  |  |                                  |  |   | 1            |
| Adjustment due to sale and revaluation of land (Note 9) | (4)                                    |  |  |  |                                  | (4)  |   | —            |
| Items other than changes in shareholders' equity        | (14)                                   | (8)  | 3  | 166                                      | 12                               | 158  | (72)  | 86           |
| <b>Balance at March 31, 2023</b>                        | \$1,158                                | (\$48)   | \$29   | (\$34)                                   | \$96                             | \$1,201                                      | \$110   | \$12,201     |

See notes to consolidated financial statements.

# CONSOLIDATED STATEMENT OF CASH FLOWS

Idemitsu Kosan Co., Ltd. and Consolidated Subsidiaries  
Year ended March 31, 2023

Millions of  
U.S. Dollars  
(Note 1)

|   | Millions of Yen  |                 | Millions of              |
|---|------------------|-----------------|--------------------------|
|   | 2022             | 2023            | U.S. Dollars<br>(Note 1) |
| <b>Operating activities:</b>  |                  |                 | <b>2023</b>              |
| Income before income taxes  | ¥388,062         | ¥348,270        | \$2,608                  |
| Adjustments for:  |                  |                 |                          |
| Depreciation and amortization   | 104,767          | 104,449         | 782                      |
| Impairment loss on fixed assets (Note 10)   | 15,907           | 25,824          | 193                      |
| Amortization of goodwill  | 9,510            | 9,463           | 70                       |
| Decrease in liability for employees' retirement benefits  | (18,677)         | (12,338)        | (92)                     |
| Increase (decrease) in reserve for repair work  | (5,670)          | 17,156          | 128                      |
| Equity in losses of nonconsolidated subsidiaries and affiliates, net                                    | (15,029)         | (25,981)        | (194)                    |
| Gain on sales of fixed assets, net  | (11,868)         | (69,119)        | (517)                    |
| Loss on valuation of investment securities, net   | 209              | 122             | 0                        |
| Loss on valuation of long-term loans  | 55,916           | —               | —                        |
| (Increase) decrease in notes and accounts receivable, trade   | (250,351)        | 61,361          | 459                      |
| Increase in inventories   | (354,270)        | (99,611)        | (745)                    |
| Increase in accounts receivable, other  | (54,803)         | (57,976)        | (434)                    |
| Increase (decrease) in notes and accounts payable, trade  | 290,740          | (171,193)       | (1,282)                  |
| Decrease in accounts payable, other   | (17,190)         | (28,622)        | (214)                    |
| Payment of income taxes   | (36,696)         | (74,796)        | (560)                    |
| Other, net  | 45,555           | (59,853)        | (448)                    |
| <b>Net cash provided by (used in) operating activities</b>  | <b>146,111</b>   | <b>(32,844)</b> | <b>(245)</b>             |
| <b>Investing activities:</b>  |                  |                 |                          |
| Purchases of tangible fixed assets  | (94,741)         | (85,570)        | (640)                    |
| Proceeds from sales of tangible fixed assets  | 44,361           | 114,111         | 854                      |
| Purchases of intangible fixed assets  | (12,710)         | (4,908)         | (36)                     |
| Purchases of investment securities  | (9,462)          | (2,071)         | (15)                     |
| Proceeds from sales of investment securities  | 5,490            | 30,819          | 230                      |
| Purchases of shares of subsidiaries resulting in change in scope of consolidation                       | (2,180)          | —               | —                        |
| Proceeds from purchase of shares of subsidiaries resulting in change in scope of consolidation (Note 6) | —                | 555             | 4                        |
| Proceeds for sales of shares of subsidiaries resulting in change in scope of consolidation              | 1,933            | —               | —                        |
| Payments for sales of shares of subsidiaries resulting in change in scope of consolidation              | (851)            | —               | —                        |
| Disbursements for long-term loans   | (250)            | (12,866)        | (96)                     |
| Proceeds from collection of long-term loans receivable  | 1,685            | 1,761           | 13                       |
| Increase in short-term loans receivable, net  | (3,478)          | (5,119)         | (38)                     |
| Other, net  | (41,421)         | 33,369          | 249                      |
| <b>Net cash provided by (used in) investing activities</b>  | <b>(111,628)</b> | <b>70,079</b>   | <b>524</b>               |
| <b>Financing activities:</b>  |                  |                 |                          |
| Increase (decrease) in short-term borrowings, net   | (6,998)          | 9,906           | 74                       |
| Increase in commercial paper, net   | 48,995           | 64,982          | 486                      |
| Proceeds from long-term debt  | 28,525           | 13,740          | 102                      |
| Repayments of long-term debt  | (57,670)         | (102,363)       | (766)                    |
| Proceeds from issuance of bonds   | 40,000           | 20,000          | 149                      |
| Redemption of bonds   | (20,000)         | (10,000)        | (74)                     |
| Purchases of treasury stock   | (33)             | (13,091)        | (98)                     |
| Disposal of treasury stock  | 158              | 319             | 2                        |
| Cash dividends paid   | (35,739)         | (50,629)        | (379)                    |
| Proceeds from share issuance to non-controlling shareholders  | 6,028            | 4,736           | 35                       |
| Cash dividends paid to noncontrolling interests   | (22,006)         | (1,505)         | (11)                     |
| Purchase of shares of subsidiaries not resulting in change in scope of consolidation                    | (3,544)          | (19,755)        | (147)                    |
| Other, net  | (7,717)          | (6,755)         | (50)                     |
| <b>Net cash used in financing activities</b>  | <b>(30,003)</b>  | <b>(90,416)</b> | <b>(677)</b>             |
| <b>Effect of exchange rate changes on cash and cash equivalents</b>                                     | <b>3,127</b>     | <b>17,230</b>   | <b>129</b>               |
| <b>Net increase (decrease) in cash and cash equivalents</b>   | <b>7,606</b>     | <b>(35,950)</b> | <b>(269)</b>             |
| <b>Cash and cash equivalents at the beginning of year</b>   | <b>130,956</b>   | <b>139,030</b>  | <b>1,041</b>             |
| <b>Increase in cash and cash equivalents resulting from newly consolidated subsidiaries</b>             | <b>467</b>       | <b>—</b>        | <b>—</b>                 |
| <b>Cash and cash equivalents at the end of year</b>   | <b>¥139,030</b>  | <b>¥103,079</b> | <b>\$771</b>             |



# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Idemitsu Kosan Co., Ltd. and Consolidated Subsidiaries

## 1. Basis of Presentation of Consolidated Financial Statements

The accompanying consolidated financial statements have been prepared in accordance with the provisions set forth in the Japanese Financial Instruments and Exchange Act and its related accounting regulations and in accordance with accounting principles generally accepted in Japan ("Japanese GAAP"), which are different in certain respects as to the application and disclosure requirements of International Financial Reporting Standards.

In preparing these consolidated financial statements, certain reclassifications and rearrangements have been made to the consolidated financial statements issued domestically in order to present them in a form which is more familiar to readers outside Japan. In addition, certain reclassifications have been made in the 2022 consolidated financial statements to conform to the classifications used in 2023.

The consolidated financial statements are stated in Japanese yen, the currency of the country in which Idemitsu Kosan Co.,Ltd. (the "Company") is incorporated and operates. Japanese yen figures less than a million yen are rounded down to the nearest million yen, except for per share data. The translations of Japanese yen amounts into U.S. dollar amounts are included solely for the convenience of readers outside Japan and have been made at the rate of ¥133.53 to \$1, the approximate rate of exchange at March 31, 2023. Such translations should not be construed as representations that the Japanese yen amounts could be converted into U.S. dollars at that or any other rate.

The unit of financial information in U.S. dollars contained in this annual report is presented in millions unless otherwise indicated, which is changed from thousands of U.S. dollars to millions of U.S. dollars in this current fiscal year.

## 2. Summary of Significant Accounting Policies

### (A) Principles of Consolidation

The consolidated financial statements as of and for the year ended March 31, 2023, include the accounts of the Company and its significant subsidiaries (together, the "Group"). Under the control and influence concepts, those companies for which the Company, directly or indirectly, is able to exercise control over operations are fully consolidated, and those companies over which the Group has the ability to exercise significant influence are accounted for by the equity method (see (C) below).

All significant intercompany balances and transactions have been eliminated in consolidation. All material unrealized profit included in assets resulting from transactions within the Group is also eliminated. The excess of the cost of acquisition over the fair value of the net assets of an acquired subsidiary at the date of acquisition is amortized over periods ranging from five years to 20 years. The account balance of investment costs over the net equity of subsidiaries acquired is included in goodwill in the accompanying consolidated balance sheet.

The number of consolidated subsidiaries as of March 31, 2022 and 2023 is as follows:

| Consolidated subsidiaries | 2022 | 2023 |
|---------------------------|------|------|
| Domestic                  | 27   | 28   |
| Overseas                  | 89   | 92   |
| (C) Business Combinations |      |      |
| Total                     | 116  | 120  |

Consolidation of the remaining subsidiaries would not have a material impact on the accompanying consolidated financial statements.

With regard to any consolidated subsidiary whose balance sheet date does not correspond to the consolidated balance sheet date, the financial statements for the fiscal year of such consolidated subsidiary are used. However, with regard to any important transaction that took place after the end of the relevant fiscal year and prior to the consolidated balance sheet date, necessary adjustments are made for the purpose of preparation of the consolidated financial statements.

**(B) Unification of Accounting Policies Applied to Foreign Subsidiaries for the Consolidated Financial Statements**

Under Accounting Standards Board of Japan ("ASBJ") Practical Issues Task Force ("PITF") No. 18, "Practical Solution on Unification of Accounting Policies Applied to Foreign Subsidiaries for the Consolidated Financial Statements," the accounting policies and procedures applied to a parent company and its subsidiaries for similar transactions and events under similar circumstances should in principle be unified for the preparation of the consolidated financial statements. However, financial statements prepared by foreign subsidiaries in accordance with either International Financial Reporting Standards or generally accepted accounting principles in the United States of America (Financial Accounting Standards Board Accounting Standards Codification) tentatively may be used for the consolidation process, except for the following items that should be adjusted in the consolidation process so that net income is accounted for in accordance with Japanese GAAP, unless they are not material: (a) amortization of goodwill; (b) scheduled amortization of actuarial gain or loss of pensions that has been directly recorded in equity through other comprehensive income; (c) expensing capitalized development costs of R&D; (d) cancellation of the fair value model of accounting for property, plant, and equipment and investment properties and incorporation of the cost model of accounting; and (e) recording a gain or loss through profit or loss on the sale of an investment in an equity instrument for the difference between the acquisition cost and the selling price, and recording impairment loss through profit or loss for other-than-temporary declines in the fair value of an investment in an equity instrument, where a foreign subsidiary elects to present in other comprehensive income subsequent changes in the fair value of an investment in an equity instrument.

**(C) Investments in Nonconsolidated Subsidiaries and Affiliates**

Investments in nonconsolidated subsidiaries and affiliates are, in principle, accounted for by the equity method. The number of nonconsolidated subsidiaries and affiliates to which the equity method is applied as of March 31, 2022 and 2023, is as follows:

| Equity method entities       | 2022 | 2023 |
|------------------------------|------|------|
| Nonconsolidated subsidiaries | 4    | 4    |
| Affiliates                   | 22   | 20   |
| Total                        | 26   | 24   |

Investments in the remaining unconsolidated subsidiaries and affiliates are stated at cost. If the equity method of accounting had been applied to the investments in these companies, the impact on the accompanying consolidated financial statements would not be material.

With regard to the equity method companies whose balance sheet dates do not correspond to the consolidated balance sheet date, the companies use the financial statements for the Company's respective fiscal years.

**(D) Unification of Accounting Policies Applied to Foreign Associated Companies for the Equity Method**

ASBJ Statement No. 16, "Accounting Standard for Equity Method of Accounting for Investments," requires adjustments to be made to conform the associate's accounting policies for similar transactions and events under similar circumstances to those of the parent company when the associate's financial statements are used in applying the equity method, unless it is impracticable to determine such adjustments. In addition, financial statements prepared by foreign associated companies in accordance with either International Financial Reporting Standards or generally accepted accounting principles in the United States of America tentatively may be used in applying the equity method if the following items are adjusted so that net income is accounted for in accordance with Japanese GAAP, unless they are not material: (a) amortization of goodwill; (b) scheduled amortization of actuarial gain or loss on pensions that has been recorded in equity through other comprehensive income; (c) expensing capitalized development costs of R&D; (d) cancellation of the fair value model of accounting for property, plant and equipment and investment properties and incorporation of the cost model of accounting; and (e) recording a gain or loss through profit or loss on the sale of an investment in an equity instrument for the difference between the acquisition cost and selling price, and recording impairment loss through profit or loss for other-than-temporary declines in the fair value of an investment in an equity instrument, where a foreign associate elects to present in other comprehensive income subsequent changes in the fair value of an investment in an equity instrument.

**(E) Foreign Currency Translation**

All monetary assets and liabilities in foreign currencies are translated into yen at the exchange rates prevailing at the respective balance sheet dates. With respect to translation of the foreign currency-denominated financial statements of overseas consolidated subsidiaries, all profits and losses of foreign subsidiaries are translated into yen using the average rate for the period. Also, all balance sheet items, except for equity, are translated at the current rates of foreign exchange prevailing at the balance sheet date, whereas equity items are translated at the historical rates. Differences arising from translation of foreign currency financial statements are recorded as foreign currency translation adjustments in the equity section of the consolidated balance sheet.

**(F) Cash Equivalents**

Cash equivalents are short-term investments that are readily convertible into cash and exposed to insignificant risk of changes in value. Cash equivalents include time deposits, certificates of deposit, and commercial paper, all of which mature or become due within three months of the date of acquisition.

**(G) Allowance for Doubtful Accounts**

The Group provides an allowance for doubtful accounts based on the percentage of bad debt losses written off against the balance of total receivables in addition to the amount deemed necessary to cover estimated future losses by reviewing individual accounts.

**(H) Inventories**

Inventories are principally stated at the lower of cost, determined by the average cost method, or net selling value. Losses resulting from application of the lower of cost or net selling value method are included in cost of sales in the accompanying consolidated statement of income.

## **(I) Securities**

Securities are classified into three categories: “Held-to-maturity securities,” “Equity securities issued by nonconsolidated subsidiaries and affiliates,” and “Available-for-sale securities.”

### Held-to-maturity securities:

Shown as current assets if the maturity period is within one year or as investments in securities if the maturity period is over one year and stated at amortized cost, which is determined using the straight-line method.

### Equity securities issued by nonconsolidated subsidiaries and affiliates:

Carried at cost determined by the moving-average method, unless they are deemed impaired in value, but accounted for by the equity method for consolidation purposes.

### Available-for-sale securities:

Shown as current assets if the maturity period is within one year or as investments in securities if the maturity period is over one year or undefined. Those with readily determinable market values are stated at fair market value and those without readily determinable market values are carried at cost determined by the moving-average method. The resulting unrealized gains/losses are recorded as “Unrealized gains (losses) on available-for-sale securities” in a separate component of equity, net of tax effects thereon. Where the values are considered impaired, such impairments are charged to income.

## **(J) Derivatives and Hedging Activities**

### **Derivatives**

The Group utilizes forward currency exchange contracts, foreign currency options, interest rate swaps and options, interest rate currency swaps, crude oil and petroleum products swaps and forward contracts, and coal swap to hedge the risks of exchange rate fluctuations, interest rate fluctuations, and price fluctuations of crude oil and petroleum products and coal, respectively. The Company borrows foreign currency-denominated loans to hedge the risks of exchange rate fluctuations of overseas investments in securities and foreign subsidiaries’ equity. Purchases of derivative financial instruments are limited to the amounts of the hedged items and are not used for speculation or dealing purposes. Internal rules have been established with respect to the purposes, policies, procedures, approvals, and reporting for derivatives. Hedge effectiveness with respect to the hedged items is constantly monitored.

### **Hedge Accounting**

Where the transactions do not satisfy the conditions for hedge accounting stipulated in the accounting standard for financial instruments, such derivative arrangements and financial instruments are valued at fair value and the resulting gains or losses are included in the consolidated statement of income for the current year, whereas the deferral method of accounting is applied to transactions which qualify for hedge accounting. Under hedge accounting, unrealized gains or losses on the hedging instruments are carried as a component of equity in the consolidated balance sheet until the profits or losses on the corresponding hedged items are realized.

### **“Hedging to which the Treatment of Hedge Accounting for Financial Instruments that Reference LIBOR is applied”**

The Company applies exceptional treatment, as provided in the Treatment of Hedge Accounting for Financial Instruments that Reference LIBOR (Practical Solution No. 40, March 17, 2022), to all hedging included in the scope of the application thereof. Details of hedging to which the Practical Solution is applied are as set forth below.

|                              |  |
|------------------------------|--|
| Method of hedge accounting:  | Deferral hedge accounting and exceptional accounting treatment for interest rate swaps |
| Hedging instruments:         | Interest rate swaps  |
| Hedged items:                | Interest on loans payable  |
| Types of hedge transactions: | Transactions that fix cash flows   |

## **(K) Property, Plant, and Equipment**

Property, plant, and equipment are stated at cost, less accumulated depreciation. Depreciation of property, plant, and equipment of the Company and its subsidiaries is mainly computed by the straight-line method.

**(L) Intangible Fixed Assets**

Software for internal use is amortized using the straight-line method over the estimated useful life of the software, generally five years. Customer-related assets are amortized using the straight-line method over the estimated useful life of 20 years. Other intangible fixed assets are amortized using the straight-line method over their respective estimated useful lives.

**(M) Bond and Stock Issue Costs**

Bond and stock issue costs are charged to income as incurred.

**(N) Asset Retirement Obligations**

An asset retirement obligation is recorded for a legal obligation imposed either by law or contract that results from the acquisition, construction, development, and normal operation of a tangible fixed asset and is associated with the retirement of such tangible fixed asset. The asset retirement obligation is recognized as the sum of the discounted cash flows required for the future asset retirement and is recorded in the period in which the obligation is incurred if a reasonable estimate can be made. If a reasonable estimate of the asset retirement obligation cannot be made in the period the asset retirement obligation is incurred, the liability should be recognized when a reasonable estimate of the asset retirement obligation can be made. Upon initial recognition of a liability for an asset retirement obligation, an asset retirement cost is capitalized by increasing the carrying amount of the related fixed asset by the amount of the liability. The asset retirement cost is subsequently allocated to expense through depreciation over the remaining useful life of the asset. Over time, the liability is accreted to its present value each period. Any subsequent revisions to the timing or the amount of the original estimate of undiscounted cash flows are reflected as an adjustment to the carrying amount of the liability and the capitalized amount of the related asset retirement cost.

**(O) Research and Development Costs**

Research and development costs are charged to income as incurred.

**(P) Leases**

Finance lease transactions are capitalized to recognize lease assets and lease obligations in the balance sheet. All other leases are accounted for as operating leases.

**(Q) Income Taxes**

The provision for income taxes is computed based on the pretax income included in the consolidated statement of income. The asset and liability approach is used to recognize deferred tax assets and liabilities for the expected future tax consequences of temporary differences between the carrying amounts and the tax bases of assets and liabilities. Deferred taxes are measured by applying currently enacted income tax rates to the temporary differences.

**(R) Reserve for Repair Work**

The Group is required periodically to repair oil tanks, machinery and equipment, and vessels. A reserve for the repair work on oil tanks, machinery and equipment, and vessels is provided for the current portion of the estimated total cost of such work.

**(S) Accrued Bonuses to Employees**

Accrued bonuses to employees are provided based on the estimated amount to be paid to employees after the consolidated balance sheet date for their services rendered during the current period.

**(T) Liability for Employees' Retirement Benefits**

The employees of the Company and its subsidiaries are generally covered by point-based retirement benefit plans under which the retiring employees are entitled to lump-sum payments and/or pension payments. Also, certain subsidiaries have defined contribution plans.

The Company accounts for liabilities for retirement benefits based on projected benefit obligations and plan assets at the balance sheet date. The projected benefit obligations are attributed to periods on a benefit formula basis. Actuarial gains and losses that are yet to be recognized in profit or loss are recognized within equity (accumulated other comprehensive income), after adjusting for tax effects, and are recognized in profit or loss over the period between 10 and 14 years, no longer than the expected average remaining service period of the employees. Past service costs are recognized in profit or loss in the period in which they are incurred.

**(U) Appropriation of Retained Earnings**

The Company may make dividend payments as an appropriation of retained earnings by resolution of the Board of Directors pursuant to the provisions of Article 459, Paragraph 1 of the Companies Act of Japan (the "Companies Act").

**(V) Net Income per Share**

Basic net income per share is computed by dividing net income attributable to common shareholders by the weighted-average number of common shares outstanding for the period, retroactively adjusted for stock splits.

Diluted net income per share reflects the potential dilution that could occur if securities were exercised or converted into common stock. Diluted net income per share of common stock assumes full conversion of the outstanding convertible notes and bonds at the beginning of the year (or at the time of issuance) with an applicable adjustment for related interest expense, net of tax, and full exercise of outstanding warrants.

**(W) Consumption Tax**

Consumption tax is generally imposed at a flat rate of 10% in Japan on all domestic consumption of goods and services, with certain exceptions. Items in the consolidated statement of income are presented on a net basis of consumption tax. Net amounts of consumption tax to be recouped or paid are recorded as "Other" in current assets or current liabilities, as the case may be, in the consolidated balance sheet.

**(X) Impairment of Fixed Assets**

Fixed assets are required to be reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. An impairment loss shall be recognized in the consolidated statement of income by reducing the carrying amount of impaired assets or a group of assets to the recoverable amount to be measured as the higher of net selling price or value in use.

**(Y) Business Combinations**

Business combinations are accounted for using the purchase method. Acquisition-related costs, such as advisory fees or professional fees, are accounted for as expenses in the periods in which the costs are incurred. If the initial accounting for a business combination is incomplete by the end of the reporting period in which the business combination occurs, an acquirer shall report in its financial statements provisional amounts for the items for which the accounting is incomplete. During the measurement period, which shall not exceed one year from the acquisition, the acquirer shall retrospectively adjust the provisional amounts recognized at the acquisition date to reflect new information obtained about facts and circumstances that existed as of the acquisition date and that would have affected the measurement of the amounts recognized as of that date. Such adjustments shall be recognized as if the accounting for the business combination had been completed at the acquisition date. A parent's ownership interest in a subsidiary might change if the parent purchases or sells ownership interests in its subsidiary. The carrying amount of noncontrolling interest is adjusted to reflect the change in the parent's ownership interest in its subsidiary while the parent retains its controlling interest in its subsidiary. Any difference between the fair value of the consideration received or paid and the amount by which the noncontrolling interest is adjusted is accounted for as capital surplus as long as the parent retains control over its subsidiary.

**(Z) Change on presentation**

(Consolidated statement of income)

Prior to April 1, 2022, "Loss on valuation of investment securities" was disclosed separately in "Non-operating income (expenses)" section in the consolidated statement of income. During this fiscal year ended March 31, 2023, since the amount decreased significantly, such amount is included in "Other, net" among "Non-operating income (expenses)" section in the consolidated statement of income. The amount included in "Other, net" for the year ended March 31, 2022, was ¥6,026 million.

(Consolidated statement of cash flows)

Prior to April 1, 2022, "Purchase of shares of subsidiaries not resulting in change in scope of consolidation" was included in "Other, net" among "Financing activities" section in the consolidated statement of cash flows. During this fiscal year ended March 31, 2023, since the amount increased significantly, such amount is disclosed separately in "Financing activities" section in the consolidated statement of cash flows for the year ended March 31, 2023. The amount included in "Other, net" for the year ended March 31, 2022, was (¥ 3,544) million.

**(AA) Changes in accounting estimates**

There are no significant changes in accounting estimates.

In addition, a valuation change has been made to a part of "Asset Retirement Obligations", which is recorded in Note 13.

## **(AB) Standards for recognition of revenue and expense**

The content of primary obligations in the major business in relation to revenue generated from contracts with customers of the Group and the normal time when the obligations are fulfilled (the normal time when the revenue is recognized) are as follows:

### **(a) Sale of products:**

The petroleum segment produces and sells refined petroleum products, the basic chemicals segment produces and sells olefin/aroma products, and the functional materials segment produces and sells lubricants, performance chemicals, etc. The resources segment explores, develops, produces, and sells crude oil, natural gas, and other energy resources such as coals. With respect to these sales, the legal ownership and physical possession right to the products, and important risks associated with owning the products, and economic values are transferred to customers when control over the products is transferred to the customers, i.e., upon delivery of the products to the customers. Furthermore, the Company obtains the right to receive consideration for the products from its customers; therefore, the revenue is recognized at that time. In addition, the revenue is recognized based on the transaction prices under the contracts with the customers; with respect to transactions in which the role of the Company and its subsidiaries is an agent, the transaction prices are calculated based on the net amount, namely the amount received from customers less payments to suppliers. The tax amount that is deemed to be collected as an agent, such as those imposed at the time of sale, like value-added tax and the light oil delivery tax, is presented in net amount but not included in the sales. On the other hand, the tax amount like gasoline tax, which is imposed in the process before sale and included in the sales amount is included in the sales. Considerations for transactions include no material financial components because they are received within one year after delivery of the products. Regarding variable considerations, including variable discounts, the amount of consideration to which the Group will obtain the rights is estimated using all reasonably available information including past, current, and expectation, and the sales are recognized only within the scope where material reversion is very unlikely to occur.

### **(b) Construction contract:**

The petroleum segment designs and constructs oil-related facilities.

With respect to a construction contract whose obligations are fulfilled over a certain period, the control over the assets is transferred to customers in accordance with the progress of construction; therefore, the revenue is recognized over the relevant construction period. The degree of progress is measured based on the ratio of expenses incurred to fulfill the obligations to the total expenses expected to fulfill the obligations. If expenses incurred are expected to be collected while the degree of progress related to the fulfillment of the obligations cannot be reasonably estimated, the revenue is recognized based on the cost collection standards.

### **(c) Sale of electricity:**

The power and renewable energy segment conducts power generation (thermal power, solar power, wind power, etc.), sales of electricity, and solar cell business.

Regarding the revenue pertaining to sales of electricity, fees are measured by monthly meter reading, and the fees then calculated are recognized as the revenue generated for the current month. In addition, the revenue generated between the date of the first date in the settlement month and the settlement date is estimated from the result of the meter reading conducted in the settlement month, and the revenue is recorded according to the accounting period. The revenue is recognized based on the transaction prices under contracts with customers, and the consideration for the transaction includes no material financial components because it is received within one year after delivery of the products.

### **(d) Maintenance service:**

The power and renewable energy segment provides solar cell maintenance services.

The Company considers the provision of those maintenance services to be a performance obligation to be satisfied over a certain period of time pursuant to the respective maintenance agreements with customers. Accordingly, the Company has estimated the progress of satisfaction of the performance obligation and recognizes revenue based on this progress.



### 3. Significant Accounting Estimates

The Company's consolidated financial statements include management's estimates and assumptions that affect the amounts of assets, liabilities, revenues, and expenses. These estimates and assumptions are based on management's best judgments, taking into account past financial results, various factors considered to be reasonable as of the end of the fiscal year, and other considerations. Due to their inherent nature, actual results may differ from these estimates and assumptions.

The Company considers that there will be no material impact of COVID-19 on its accounting estimates.

The items that may have a material impact on the Company's consolidated financial statements are as follows:

#### (A) Valuation of equity-method investments and loans to equity-method affiliates

As to Nghi Son Refinery and Petrochemical LLC ("NSRP"), an equity-method affiliate of the Company, the Company has an equity interest and loans receivable and provides funding through loans and disbursements on behalf of NSRP via consolidated subsidiaries. NSRP's financial performance is reflected in the Company's consolidated financial statements through equity in earnings (losses) of affiliates. Also, NSRP's financial position and performance have an impact on the fair value and the collectability of long-term loans, and the collectability of receivables from the disbursements, whose changes are reflected in net income in the Company's consolidated financial statements. The amounts and the line items of the equity interest, the loans and the disbursements recorded in the consolidated balance sheet are as follows:

|                                 | Line item  | Millions of Yen | Millions of U.S. Dollars |
|---------------------------------|--|-----------------|--------------------------|
| Equity interest                 | Investments in nonconsolidated subsidiaries and affiliates | -               | -                        |
| Loans                           | Long-term loans  | ¥13,325         | \$99                     |
| Disbursements on behalf of NSRP | Accounts receivable, other                                 | ¥120,520        | \$902                    |

Until the previous fiscal year, NSRP had continuously recorded operating loss due to lower refinery utilization rates it initially experienced and unfavorable market conditions on product margins subsequent to the commencement of commercial operation. During the current fiscal year, although NSRP recorded operating income due to improved market conditions, financial costs arising from increased amount of borrowings led NSRP to recognizing net loss, similar to the preceding fiscal years. Since the history of the net loss indicated that its fixed assets subject to impairment test may be impaired, NSRP performed an impairment test on such assets. As the recoverable amount of the fixed assets, which had been calculated based on their value in use, exceeded their carrying amount of ¥797,617 million (\$5,973 million) recorded in its balance sheet, NSRP did not record an impairment loss on the fixed assets.

In preparing the Company's consolidated financial statements, the Company measured the fair value and assessed the collectability of the long-term loans. As a result, as to the long-term loans, the Company concluded that neither gain or loss on valuation nor an allowance for doubtful accounts was to be recorded during this fiscal year.

The value in use and the fair value based on estimated future cash flows were calculated by applying NSRP's future business plan and involve the use of certain assumptions, such as discount rates, product margins and asset utilization rates. These assumptions were determined based on NSRP's financial performance and forecasts on external factors, such as supply-demand balance, geopolitical risks and response measures to climate change. The changes in these assumptions may have a material impact on the Company's consolidated financial statements.

**(B) Valuation of fixed assets**

With respect to tangible and intangible fixed assets, any indication of impairment loss is examined for each asset group; and if there is any indication, an impairment test is implemented.

In calculating the recoverable amount in the impairment test, estimates of future cash flows and discount rates are determined; the future cash flows are determined based on the business plan that is approved by management as well as the best estimate and judgment of management. The sales volume, product prices, and exchange rates included in the future cash flows are affected by changes in uncertain factors, such as future economic conditions, a shift to a low carbon society towards climate change, a decrease in product demands associated with changes to Japan's population structure; therefore, if these estimates and recoverable amounts need to be reviewed, this may have a material impact on the Company's consolidated financial statements.

**4. Accounting Change****(A) Implementation Guidance on Accounting Standard for Fair Value Measurement**

The Company applied "Implementation Guidance on Accounting Standard for Fair Value Measurement" (ASBJ Guidance No. 31, June 17, 2021) from the beginning of the current fiscal year. In accordance with the transitional provision provided in the provisory clause of Article 27-2 of ASBJ Guidance No.31, the new accounting policy prescribed by ASBJ Guidance No. 31 is applied prospectively. There is no impact from this application on the consolidated financial statements.

In addition, in accordance with article 27-3 of Implementation Guidance on Accounting Standard for Fair Value Measurement, the comparative information for the previous fiscal year regarding the breakdown of financial instruments categorized by fair value hierarchy and others related to investment trusts has not been disclosed in Note 21.

**(B) Lease ASU 2016-02**

Accounting Standards Update (ASU) 2016-02 requires a lessee to recognize, in principle, assets and liabilities for all leases. This standard applies to overseas consolidated subsidiaries in the United States, but the impact of the application is immaterial.

## 5. Securities

### Year ended March 31, 2022

(A) Available-for-sale securities with carrying value and acquisition cost as of March 31, 2022, are summarized as follows:

|   | Millions of Yen |                  |                           |
|---|-----------------|------------------|---------------------------|
|   | Carrying value  | Acquisition cost | Unrealized gains (losses) |
| (1) Securities with carrying values exceeding acquisition cost:     |                 |                  |                           |
| Equity securities   | ¥12,766         | ¥7,391           | ¥5,374                    |
| (2) Securities with carrying values not exceeding acquisition cost: |                 |                  |                           |
| Equity securities   | 2,059           | 2,460            | (400)                     |
| <b>Total</b>  | <b>¥14,826</b>  | <b>¥9,851</b>    | <b>¥4,974</b>             |

### Year ended March 31, 2023

(A) Available-for-sale securities with carrying value and acquisition cost as of March 31, 2023, are summarized as follows:

|   | Millions of Yen |                  |                           |
|---|-----------------|------------------|---------------------------|
|   | Carrying value  | Acquisition cost | Unrealized gains (losses) |
| (1) Securities with carrying values exceeding acquisition cost:     |                 |                  |                           |
| Equity securities   | ¥15,264         | ¥8,609           | ¥6,654                    |
| (2) Securities with carrying values not exceeding acquisition cost: |                 |                  |                           |
| Equity securities   | 2,645           | 3,059            | (413)                     |
| <b>Total</b>  | <b>¥17,910</b>  | <b>¥11,669</b>   | <b>¥6,240</b>             |

|   | Millions of U.S. Dollars |                  |                           |
|---|--------------------------|------------------|---------------------------|
|   | Carrying value           | Acquisition cost | Unrealized gains (losses) |
| (1) Securities with carrying values exceeding acquisition cost:     |                          |                  |                           |
| Equity securities   | \$114                    | \$64             | \$49                      |
| (2) Securities with carrying values not exceeding acquisition cost: |                          |                  |                           |
| Equity securities   | 19                       | 22               | (3)                       |
| <b>Total</b>  | <b>\$134</b>             | <b>\$87</b>      | <b>\$46</b>               |

(B) Available-for-sale securities sold during the fiscal years ended March 31, 2022 and 2023, are as follows:

|                     | Millions of Yen |      | Millions of U.S. Dollars |
|---------------------|-----------------|------|--------------------------|
|                     | 2022            | 2023 | 2023                     |
| Proceeds from sales | ¥5,324          | ¥803 | \$6                      |
| Total gains         | ¥3,546          | ¥585 | \$4                      |
| Total losses        | ¥843            | ¥8   | \$0                      |

(C) The impairment loss on valuation of investment securities and investment in associated companies for the years ended March 31, 2022 and 2023, were ¥209 million and ¥122 million (\$0 million), respectively.

## 6. Consolidated Statement of Cash Flows

Major components of the assets and liabilities of companies that became consolidated subsidiaries due to the acquisition of their shares for the year ended March 31, 2023, are as follows:

A breakdown of the assets and liabilities of Seibu Oil Company Limited on the acquisition date, which became the Company's consolidated subsidiary as a result of acquiring its shares, and the relationship between the acquisition cost of the shares and net proceeds from the acquisition are summarized as follows:

|                                      | Millions of Yen | Millions of U.S.<br>Dollars |
|--------------------------------------|-----------------|-----------------------------|
| Current assets                       | ¥225,060        | \$1,685                     |
| Non-current assets                   | 20,119          | 150                         |
| Goodwill                             | 63              | 0                           |
| Current liabilities                  | (215,990)       | (1,617)                     |
| Non-current liabilities              | (29,218)        | (218)                       |
| Acquisition-related costs            | (34)            | (0)                         |
| Acquisition cost of shares           | 0               | 0                           |
| Cash and cash equivalents            | (555)           | (4)                         |
| Net proceeds from purchase of shares | ¥555            | \$4                         |

## 7. Inventories

Inventories as of March 31, 2022 and 2023, consist of the following:

|                                   | Millions of Yen |            | Millions of U.S.<br>Dollars |
|-----------------------------------|-----------------|------------|-----------------------------|
|                                   | 2022            | 2023       | 2023                        |
| Merchandise and finished products | ¥534,183        | ¥737,864   | \$5,525                     |
| Work in process                   | 1,193           | 1,887      | 14                          |
| Raw materials and supplies        | 524,829         | 568,818    | 4,259                       |
| Total                             | ¥1,060,205      | ¥1,308,570 | \$9,799                     |

Write-downs, net of reversal of write-downs recognized during the prior fiscal year, of ¥4,666 million and ¥17,983 million (\$134 million) are included in the cost of sales for the fiscal years ended March 31, 2022 and 2023, respectively.

## 8. Property, Plant and Equipment

Accumulated depreciation of property, plant and equipment is ¥2,023,199 million and ¥2,061,428 million (\$15,437 million) as of March 31, 2022 and 2023, respectively.

### (Investment Property)

The Company and certain subsidiaries own office buildings, crude oil storage tanks, and commercial facilities, including land for rental and unused assets, in areas such as Tokyo, Osaka, and overseas. The net of rental income and related expenses for those properties is ¥69 million and ¥417 million (\$3 million) for the fiscal years ended March 31, 2022 and 2023, respectively. The rental income is included in net sales and the expenses are included in selling, general and administrative expenses in the consolidated statement of income. The net of losses on disposals and gains on sales of those properties is ¥10,896 million and ¥51,082 million (\$382 million) for the fiscal years ended March 31, 2022 and 2023, respectively. The loss on disposals and gain on sales of those properties are included in non-operating income and expenses in the consolidated statement of income. The impairment loss on those properties were (¥1,233) million and (¥1,025) million ((\$7) million) for the fiscal years ended March 31, 2022 and 2023, respectively, and included in non-operating expenses in the consolidated statement of income. The amounts in the consolidated balance sheet of relevant investment properties as of March 31, 2022 and 2023, changes during the fiscal years then ended, and their fair values are as follows:

| Millions of Yen |                                |                |                |
|-----------------|--------------------------------|----------------|----------------|
| Carrying amount |                                |                | Fair value     |
| April 1, 2021   | Changes during the fiscal year | March 31, 2022 | March 31, 2022 |
| ¥135,897        | (¥27,069)                      | ¥108,828       | ¥114,685       |

| Millions of Yen |                                |                |                |
|-----------------|--------------------------------|----------------|----------------|
| Carrying amount |                                |                | Fair value     |
| April 1, 2022   | Changes during the fiscal year | March 31, 2023 | March 31, 2023 |
| ¥108,828        | (¥1,043)                       | ¥107,785       | ¥99,417        |

| Millions of U.S. Dollars |                                |                |                |
|--------------------------|--------------------------------|----------------|----------------|
| Carrying amount          |                                |                | Fair value     |
| April 1, 2022            | Changes during the fiscal year | March 31, 2023 | March 31, 2023 |
| \$815                    | (\$7)                          | \$807          | \$744          |

1. Carrying amount recognized in the consolidated balance sheet is net of accumulated depreciation and accumulated impairment losses, if any.
2. Decrease during the fiscal year ended March 31, 2022, primarily represents sales and disposals of assets of ¥27,069 million. Decrease during the fiscal year ended March 31, 2023, primarily represents sales and disposals of assets of ¥1,043 million (\$7 million).
3. Fair values of properties as of March 31, 2022 and 2023 are measured by the Group in accordance with its real estate appraisal standard.

## 9. Land Revaluation

The Company revalued its land used for business activities in accordance with the “Law of Land Revaluation” on March 31, 2002. The difference between the revalued amount and the book value is stated as “Surplus from land revaluation” in equity after deducting the related deferred tax liability. “Surplus from land revaluation” is not available for dividend payments. The fair value as of March 31, 2022 and 2023, declined by ¥107,110 million and ¥116,747 million (\$874 million), respectively, compared to the book value after the revaluation.

## 10. Impairment Loss on Fixed Assets

For the purposes of applying the accounting standard for impairment of fixed assets, the Group categorizes operating assets by business segment, whereas idle assets are assessed on an individual basis. The Group writes down the carrying amount of assets or asset groups where there has been a significant decline in profitability and value compared to the recoverable amount and records the impairment losses as non-operating expenses.

The recoverable amounts of idle assets are determined by their net selling price at disposition. The net selling price of idle assets with certain significance is based on the appraisal value determined in accordance with real estate appraisal standards. The recoverable amount of the respective asset group is estimated based on the value in use, which is estimated by discounting future cash flows projected by qualified professionals based on the remaining reserve at a discount rate of 6.5% (post-tax) in the coal mining business as of March 31, 2022.

(A) Loss on impairment of fixed assets for the fiscal year ended March 31, 2022, consists of the following:

| Use                                | Location   | Type of asset                                 | Impairment loss |  |
|------------------------------------|--|---|-----------------|--|
|                                    |  |   | Millions of Yen |  |
| <b>(Idle assets)</b>               |  |   |                 |  |
| Oil depot and others               | Aichi Refinery<br>(Minahama, Chita, Aichi) and other | Machinery, equipment,<br>buildings and others | ¥10,776         |  |
|                                    |  |   | <b>10,776</b>   |  |
| <b>(Business assets)</b>           |  |   |                 |  |
| Solar cell business                | Kunitomi Factory<br>(Higashimo, Miyazaki Prefecture) | Production equipment<br>and others            | 2,127           |  |
| Coal mining business and<br>others | Licensed blocks located in Australia<br>and others   | Machinery, equipment,<br>buildings and others | 3,003           |  |
| <b>Total</b>                       |  |   | <b>¥15,907</b>  |  |

(B) Loss on impairment of fixed assets for the fiscal year ended March 31, 2023, consists of the following:

| Use                                      | Location  | Type of asset                         | Impairment loss |                          |
|--|---|---------------------------------------|-----------------|--------------------------|
|  |   |                                       | Millions of Yen | Millions of U.S. Dollars |
| <b>(Idle assets)</b>                     |   |                                       |                 |                          |
| Factory                                  | Chiba Factory<br>(Ichihara, Chiba) and others             | Machinery,<br>equipment<br>and others | ¥7,387          | \$55                     |
| Oil depot and others                     | Former Yokohama Office<br>(Yokohama, Kanagawa) and others | Land                                  | 1,274           | 9                        |
|  |   |                                       | <b>10,598</b>   | <b>79</b>                |
|  |   |                                       | <b>11,872</b>   | <b>88</b>                |
| <b>(Business assets)</b>                 |   |                                       |                 |                          |
| Lubricants business assets<br>and others | Manufacturing plant in China and<br>others                | Production equipment<br>and others    | 6,563           | 49                       |
| <b>Total</b>                             |   |                                       | <b>¥25,824</b>  | <b>\$ 193</b>            |

## 11. Short-Term Borrowings and Long-Term Debt

### (A) Short-term borrowings

Short-term borrowings are principally unsecured bank borrowings and notes maturing within one year. It is customary in Japan for such borrowings to be rolled over each year. The weighted-average annual interest rates as of March 31, 2022 and 2023, are approximately 0.35% and 1.81%, respectively.

### (B) Short-term borrowings, commercial paper, and the current portion of long-term debt as of March 31, 2022 and 2023, are as follows:

|   | Millions of Yen |          | Millions of<br>U.S. Dollars |
|---|-----------------|----------|-----------------------------|
|   | 2022            | 2023     | 2023                        |
| Loans from banks, insurance companies, and government agencies: |                 |          |                             |
| Unsecured   | ¥284,837        | ¥372,152 | \$2,787                     |
| Commercial paper  | 237,000         | 301,983  | 2,261                       |
| Current portion of long-term debt                               | 94,205          | 114,549  | 857                         |
| Current portion of lease obligations*                           | 5,461           | 5,982    | 44                          |
| Total   | ¥621,505        | ¥794,667 | \$5,951                     |

\* Current portion of lease obligations is included in “Other” current liabilities.

To raise working capital efficiently, the Company entered into commitment line contracts with five banks. Total credit lines as of March 31, 2022 and 2023, are ¥254,060 million and ¥258,070 million (\$1,932 million), respectively. This facility had not been utilized in either of the two fiscal years.

### (C) Long-term debt as of March 31, 2022 and 2023, is as follows:

|   | Millions of Yen |           | Millions of<br>U.S. Dollars |
|---|-----------------|-----------|-----------------------------|
|   | 2022            | 2023      | 2023                        |
| Loans from banks, insurance companies, and government agencies: |                 |           |                             |
| Unsecured   | ¥674,973        | ¥633,781  | \$4,746                     |
| Unsecured straight bonds  | 140,000         | 150,000   | 1,123                       |
| Lease obligations*  | 28,074          | 45,479    | 340                         |
|   | 843,048         | 829,261   | 6,210                       |
| Less: Current portion of long-term debt                         | (94,205)        | (114,549) | (857)                       |
| Less: Current portion of lease obligations                      | (5,461)         | (5,982)   | (44)                        |
| Net   | ¥743,380        | ¥708,729  | \$5,307                     |

\* Lease obligations (excluding current portion) are included in “Other” long-term liabilities.

The weighted-average annual interest rates applicable to short-term borrowings, commercial paper, and long-term debt as of March 31, 2022 and 2023, are as follows:

|   | 2022    | 2023  |
|---|---------|-------|
| Short-term borrowings   | 0.35%   | 1.81% |
| Commercial paper  | (0.00)% | 0.05% |
| Current portion of long-term debt (excluding lease obligations) | 0.36%   | 0.81% |
| Long-term debt (excluding current portion)                      | 0.44%   | 0.74% |

Annual maturities of loans within long-term debt outstanding as of March 31, 2023, are as follows:

Long-term loans

| Years ending March 31 | Millions of Yen | Millions of<br>U.S. Dollars |
|-----------------------|-----------------|-----------------------------|
| 2024                  | ¥114,549        | \$857                       |
| 2025                  | 90,133          | 675                         |
| 2026                  | 90,093          | 674                         |
| 2027                  | 61,668          | 461                         |
| 2028                  | 77,531          | 580                         |
| 2029 and thereafter   | 199,805         | 1,496                       |
| Total                 | ¥633,781        | \$4,746                     |

Straight bonds

| Years ending March 31 | Millions of Yen | Millions of<br>U.S. Dollars |
|-----------------------|-----------------|-----------------------------|
| 2024                  | —               | —                           |
| 2025                  | ¥10,000         | \$74                        |
| 2026                  | 30,000          | 224                         |
| 2027                  | 20,000          | 149                         |
| 2028                  | 10,000          | 74                          |
| 2029 and thereafter   | 80,000          | 599                         |
| Total                 | ¥150,000        | \$1,123                     |

Lease obligations

| Years ending March 31 | Millions of Yen | Millions of<br>U.S. Dollars |
|-----------------------|-----------------|-----------------------------|
| 2024                  | ¥5,982          | \$44                        |
| 2025                  | 5,946           | 44                          |
| 2026                  | 5,035           | 37                          |
| 2027                  | 4,206           | 31                          |
| 2028                  | 1,744           | 13                          |
| 2029 and thereafter   | 22,564          | 168                         |
| Total                 | ¥45,479         | \$340                       |

The net book value of assets pledged as collateral as of March 31, 2022 and 2023, is as follows:

|                           | Millions of Yen |          | Millions of<br>U.S. Dollars |
|---------------------------|-----------------|----------|-----------------------------|
|                           | 2022            | 2023     | 2023                        |
| Land*                     | ¥387,607        | ¥370,755 | \$2,776                     |
| Machinery                 | 31,133          | 37,734   | 282                         |
| Other                     | 14,319          | 27,788   | 208                         |
| Investments in securities | 2,732           | 2,590    | 19                          |
| Investments in capital    | —               | 242      | 1                           |
| Total                     | ¥435,792        | ¥439,111 | \$3,288                     |



As of March 31, 2022 and 2023, the land in the table above is pledged to a bank as collateral for a revolving mortgage. No borrowing secured by the collateral is outstanding at March 31, 2022 and 2023.

\* Accounts payable, other for which the land is pledged as collateral are ¥51,635 million and ¥51,513 million (\$385 million) as of March 31, 2022 and 2023, respectively.

In addition, the Company pledged as collateral of the borrowings by NSRP from financial institutions, investments in securities of NSRP, the Company's equity method affiliate and long-term loans receivable from NSRP. The amounts recognized in the consolidated balance sheet as of March 31, 2022 and 2023 are as follows:

|  | Millions of Yen |      | Millions of  |
|--|-----------------|------|--------------|
|  | 2022            | 2023 | U.S. Dollars |
|  |                 |      | 2023         |
| Investments in nonconsolidated subsidiaries and affiliates | —               | —    | —            |
| Long-term loans  | —               | —    | —            |
| Total  | —               | —    | —            |

## 12. Retirement Benefits to Employees

The Company and its subsidiaries maintain a corporate pension fund system and lump-sum retirement payment plans, which are defined benefit retirement plans covering substantially all employees. The benefit amounts are primarily calculated based on a point system. The Company and certain subsidiaries also maintain a defined contribution pension plan. A retirement benefits trust is set up for certain defined benefit corporate pension plans. The simplified method is used to calculate defined benefit obligation for the defined benefit plans of certain subsidiaries in accordance with applicable accounting standards.

### (A) Defined benefit plans

(1) The changes in defined benefit obligation for the years ended March 31, 2022 and 2023 are as follows\*:

|  | Millions of Yen |          | Millions of<br>U.S. Dollars |
|--|-----------------|----------|-----------------------------|
|  | 2022            | 2023     | 2023                        |
| Balance at beginning of year   | ¥184,574        | ¥170,007 | \$1,273                     |
| Current service cost   | 3,925           | 4,051    | 30                          |
| Interest cost  | 910             | 1,180    | 8                           |
| Actuarial gains (losses)   | (3,564)         | (4,614)  | (34)                        |
| Benefits paid  | (11,570)        | (13,165) | (98)                        |
| Past service cost  | (2,407)         | —        | —                           |
| Increase (decrease) resulting from<br>change in scope of consolidation | (2,832)         | 3,984    | 29                          |
| Others   | 972             | (18)     | (0)                         |
| Balance at end of year   | ¥170,007        | ¥161,426 | \$1,208                     |

(\*) The defined benefit obligation of the plans for which the Group uses the simplified method is not included in this table (see (3) below).

(2) The changes in plan assets for the years ended March 31, 2022 and 2023 are as follows\*:

|  | Millions of Yen |          | Millions of<br>U.S. Dollars |
|--|-----------------|----------|-----------------------------|
|  | 2022            | 2023     | 2023                        |
| Balance at beginning of year   | ¥139,289        | ¥143,876 | \$1,077                     |
| Expected return on plan assets   | 2,373           | 2,756    | 20                          |
| Actuarial gains  | 5,770           | 225      | 1                           |
| Contributions from the employer  | 4,041           | 4,237    | 31                          |
| Benefits paid  | (5,953)         | (7,531)  | (56)                        |
| Increase (decrease) resulting from<br>change in scope of consolidation | (1,787)         | 3,043    | 22                          |
| Others   | 142             | —        | —                           |
| Balance at end of year   | ¥143,876        | ¥146,607 | \$1,097                     |

(\*) The plan assets of the plans for which the Group uses the simplified method are not included in this table (see (3) below).

(3) The changes in liabilities for employees' retirement benefits of the plans for which the Group uses the simplified method for the years ended March 31, 2022 and 2023, are as follows:

|   | Millions of Yen |        | Millions of<br>U.S. Dollars |
|---|-----------------|--------|-----------------------------|
|   | 2022            | 2023   | 2023                        |
| Balance at beginning of year                                | ¥1,795          | ¥2,027 | \$15                        |
| Net periodic benefit costs                                  | 443             | 579    | 4                           |
| Benefits paid   | (134)           | (243)  | (1)                         |
| Contributions from the employer                             | (126)           | (239)  | (1)                         |
| Increase resulting from change in<br>scope of consolidation | 49              | —      | —                           |
| Balance at end of year                                      | ¥2,027          | ¥2,124 | \$15                        |

(4) Reconciliation between the liability recorded in the consolidated balance sheet and the balances of defined benefit obligation and plan assets is as follows\*:

|  | Millions of Yen |           | Millions of<br>U.S. Dollars |
|--|-----------------|-----------|-----------------------------|
|  | 2022            | 2023      | 2023                        |
| Funded defined benefit obligation                        | ¥172,178        | ¥163,598  | \$1,225                     |
| Plan assets  | (146,916)       | (150,020) | (1,123)                     |
| Total  | 25,262          | 13,578    | 101                         |
| Unfunded defined benefit obligation                      | 3,016           | 3,364     | 25                          |
| Net liability arising from defined benefit<br>obligation | ¥28,278         | ¥16,942   | \$126                       |

|   | Millions of Yen |          | Millions of<br>U.S. Dollars |
|---|-----------------|----------|-----------------------------|
|   | 2022            | 2023     | 2023                        |
| Liabilities for employees' retirement<br>benefits           | ¥71,648         | ¥60,351  | \$451                       |
| Assets for employees' retirement benefits                   | (43,369)        | (43,408) | (325)                       |
| Net liabilities arising from defined benefit<br>obligations | ¥28,278         | ¥16,942  | \$126                       |

(\* ) The amounts in the above tables include the balances of the plans for which the Group uses the simplified method.

(5) The components of net periodic benefit costs for the years ended March 31, 2022 and 2023, are as follows:

|  | Millions of Yen |         | Millions of<br>U.S. Dollars |
|--|-----------------|---------|-----------------------------|
|  | 2022            | 2023    | 2023                        |
| Service cost   | ¥3,925          | ¥4,051  | \$30                        |
| Interest cost  | 910             | 1,180   | 8                           |
| Expected return on plan assets                                   | (2,373)         | (2,756) | (20)                        |
| Recognized actuarial gains (losses)                              | (406)           | (2,301) | (17)                        |
| Amortization of past service cost                                | (2,162)         | (20)    | (0)                         |
| Net periodic benefit costs calculated using<br>simplified method | 443             | 579     | 4                           |
| Net periodic benefit costs                                       | ¥337            | ¥734    | \$5                         |

(6) Amounts recognized in other comprehensive income (before income tax effect) in respect of defined retirement benefit plans for the years ended March 31, 2022 and 2023, are as follows:

|                   | Millions of Yen |          | Millions of<br>U.S. Dollars |
|-------------------|-----------------|----------|-----------------------------|
|                   | 2022            | 2023     | 2023                        |
| Past service cost | (¥245)          | ¥20      | \$0                         |
| Actuarial (gains) | (8,928)         | (2,538)  | (19)                        |
| Total             | (¥9,173)        | (¥2,518) | (\$18)                      |

(7) Amounts recognized in accumulated other comprehensive income (before income tax effect) in respect of defined retirement benefit plans as of March 31, 2022 and 2023, are as follows:

|                                       | Millions of Yen |           | Millions of<br>U.S. Dollars |
|---------------------------------------|-----------------|-----------|-----------------------------|
|                                       | 2022            | 2023      | 2023                        |
| Unrecognized past service cost        | (¥245)          | (¥224)    | (\$1)                       |
| Unrecognized actuarial gains (losses) | (16,363)        | (18,902)  | (141)                       |
| Total                                 | (¥16,609)       | (¥19,127) | (\$143)                     |

(8) Plan assets

(i) Components of plan assets

Plan assets as of March 31, 2022 and 2023, consist of the following\*\*:

|                         | 2022 | 2023 |
|-------------------------|------|------|
| Debt investments        | 34%  | 26%  |
| Equity investments      | 32   | 21   |
| Alternative investments | 23   | 32   |
| Cash and deposits       | 9    | 17   |
| Others                  | 2    | 3    |
| Total                   | 100% | 100% |

(\*) Total plan assets include 25% and 23% each of retirement benefit trust assets for certain corporate pension plans as of March 31, 2022 and 2023, respectively.

(\*\*) The plan assets for which the Group uses the simplified method are not included in this table.

(ii) Method of determining the expected rate of return on plan assets

The expected rate of return on plan assets is determined considering the long-term rates of return which are expected currently and in the future from the various components of the plan assets.

(9) Assumptions used for the years ended March 31, 2022 and 2023, are set forth as follows\*:

|  | 2022 | 2023 |
|--|------|------|
| Discount rate                          | 0.7% | 1.0% |
| Expected rate of return on plan assets | 2.4% | 2.5% |

(\*) The discount rate and expected rate of return on plan assets for the years ended March 31, 2022 and 2023, are shown as a weighted average.

In calculating benefit obligations, the Group primarily uses the salary increase index by age based on the point system.

(B) Defined contribution retirement benefit plans

Required contributions to the defined contribution plans for the years ended March 31, 2022 and 2023 are ¥2,890 million and ¥1,383 million (\$10 million), respectively.

### 13. Asset Retirement Obligations

Asset retirement obligations recognized in the consolidated balance sheet are as follows:

(A) Outline of the relevant asset retirement obligations

The Group has recognized the costs of restoration to the original state resulting from real estate leasing agreements on land for service station facilities and the removal costs for coal production facilities on the expiry of production or period of mining rights as asset retirement obligations based on a reasonable estimation.

(B) Calculation method for the relevant asset retirement obligations

The estimated periods for the actual expenditure of costs are based on the useful life of the principal facilities for service station facilities and the estimated effective mining period from the startup of operations for coal mining. The discount rates to be applied for the fiscal years ended March 31, 2022 and 2023, vary from 0.0% to 3.9% and 0.0% to 4.6%, respectively.

(C) The changes in asset retirement obligations for the fiscal years ended March 31, 2022 and 2023, are as follows:

|  | Millions of Yen |          | Millions of U.S.<br>Dollars |
|--|-----------------|----------|-----------------------------|
|  | 2022            | 2023     | 2023                        |
| Balance at beginning of year   | ¥78,726         | ¥46,904  | \$351                       |
| Additional provisions associated with the acquisition of property, plant and equipment | 65              | 2,151    | 16                          |
| Reconciliation associated with passage of time   | 1,775           | 1,232    | 9                           |
| Reduction associated with meeting asset retirement obligations                         | (1,223)         | (1,082)  | (8)                         |
| Changes in estimates* <sup>1</sup>   | 435             | 10,162   | 76                          |
| Other increases (decreases)* <sup>2</sup>  | (32,875)        | (24,888) | (186)                       |
| Balance at end of year   | ¥46,904         | ¥34,479  | \$258                       |

Notes: \*1 The Company changed the estimates of asset retirement costs mainly because it reviews the costs to be borne upon termination of the production ceases or the exploration rights at certain overseas subsidiaries, which resulted in a change in the estimated amount of future cash flows due to newly identified increases in future cash flows. The breakdown of changes in estimates for the year ended March 31, 2022, is increase of ¥595 million and decrease of ¥159 million. The breakdown of changes in estimates for the year ended March 31, 2023, is increase of ¥10,257 million (\$76 million) and decrease of ¥95 million (\$0 million).

\*2 Other increased (decreased) primarily related to decrease is due to an equity method affiliate following the partial transfer of shares of a consolidated subsidiary for the fiscal year ended March 31, 2022. Other increased (decreased) amount is, among others, a decrease as a result of a transfer to liabilities directly associated with assets held for sale for the fiscal year ended March 31, 2023.

## 14. Contingent Liabilities

### (A) Debt guarantees

The Group provided guarantees and items of a similar nature to financial institutions for indebtedness of the following parties as of March 31, 2022 and 2023:

|   | Millions of Yen |         | Millions of U.S.<br>Dollars |
|---|-----------------|---------|-----------------------------|
|   | 2022            | 2023    | 2023                        |
| Employees                                   | ¥158            | ¥135    | \$1                         |
| Nonconsolidated subsidiaries and affiliates | 5,927           | 5,893   | 44                          |
| Other                                       | 17,059          | 11,853  | 88                          |
| Total                                       | ¥23,144         | ¥17,882 | \$133                       |

### (B) Construction completion guarantee

The Company provides a construction completion guarantee for project financing regarding the project to construct the Nghi Son Refinery and Petrochemical Complex undertaken by NSRP in Vietnam. The amount of the guarantee obligation attributable to the Company as of March 31, 2022 and 2023, is ¥162,806 million and ¥144,605 million (\$1,082 million), respectively.

Depending on changes in circumstances, there would be a possibility that NSRP's lenders demand that the Company fulfill all of the guarantee obligation attributable to the Company. The fulfillment of the guarantee obligation may have a material impact on the Company's financial position and cash flows.

## 15. Equity

Japanese companies are subject to the Companies Act. The significant provisions in the Companies Act that affect financial and accounting matters are summarized below:

### (A) Dividends

Under the Companies Act, companies can pay dividends at any time during the fiscal year in addition to the year-end dividend upon resolution at the shareholders' meeting. Additionally, for companies that meet certain criteria, including (1) having a Board of Directors, (2) having independent auditors, (3) having a Board of Statutory Auditors, and (4) the term of service of the directors being prescribed as one year rather than the normal two-year term by its articles of incorporation, the Board of Directors may declare dividends (except for dividends-in-kind) at any time during the fiscal year if the Company has prescribed so in its articles of incorporation. The Company meets all the above criteria and, accordingly, the Board of Directors may declare dividends (except for dividends-in-kind) at any time during the fiscal year.

Semiannual interim dividends may also be paid once a year upon resolution by the Board of Directors if the articles of incorporation of the Company so stipulate. The Companies Act provides certain limitations on the amounts available for dividends or the purchase of treasury stock. The limitation is defined as the amount available for distribution to the shareholders, but the amount of net assets after dividends must be maintained at no less than ¥3 million.

### (B) Increases/decreases and transfer of common stock, reserve, and surplus

The Companies Act requires that an amount equal to 10% of dividends must be appropriated as a legal reserve (a component of retained earnings) or as additional paid-in capital (a component of capital surplus), depending on the equity account charged upon the payment of such dividends, until the aggregate amount of legal reserve and additional paid-in capital equals 25% of the common stock. Under the Companies Act, the total amount of additional paid-in capital and legal reserve may be reversed without limitation. The Companies Act also provides that common stock, legal reserve, additional paid-in capital, other capital surplus, and retained earnings can be transferred among the accounts within equity under certain conditions upon resolution of the shareholders.

(C) Treasury stock

The Companies Act also provides for companies to purchase treasury stock and dispose of such treasury stock by resolution of the Board of Directors. The amount of treasury stock purchased cannot exceed the amount available for distribution to the shareholders, which is determined by a specific formula.

Changes in treasury stock are as follows:

|                                      | (Thousands of Shares)               |                                     |
|--------------------------------------|-------------------------------------|-------------------------------------|
|                                      | Fiscal year ended<br>March 31, 2022 | Fiscal year ended<br>March 31, 2023 |
| Balance at the beginning of the year | 596                                 | <b>561</b>                          |
| Increase during the year             | 11                                  | <b>4,359</b>                        |
| Decrease during the year             | (46)                                | <b>(60)</b>                         |
| Balance at the end of the year       | 561                                 | <b>4,859</b>                        |

**16. Selling, General and Administrative Expenses**

Major elements of selling, general and administrative expenses for the years ended March 31, 2022 and 2023, are as follows:

|                             | Millions of Yen |                 | Millions of<br>U.S. Dollars |
|-----------------------------|-----------------|-----------------|-----------------------------|
|                             | 2022            | <b>2023</b>     | <b>2023</b>                 |
| Freights                    | ¥103,251        | <b>¥107,687</b> | <b>\$806</b>                |
| Salaries                    | 71,312          | <b>74,331</b>   | <b>556</b>                  |
| Provision for bonuses       | 9,508           | <b>12,230</b>   | <b>91</b>                   |
| Retirement benefit expenses | 1,282           | <b>453</b>      | <b>3</b>                    |
| Taxes and dues              | 23,719          | <b>53,729</b>   | <b>402</b>                  |
| Operational costs           | 74,218          | <b>84,276</b>   | <b>631</b>                  |

Research and development expenses charged to income for the fiscal years ended March 31, 2022 and 2023, are ¥26,016 million and ¥23,640 million (\$177 million), respectively.

## 17. Related Party Transactions

Significant transactions of the Company and its subsidiaries with related parties for the years ended March 31, 2022 and 2023, are as follows:

### (A) Transactions of the Company with related parties

|   | Millions of Yen |            | Millions of<br>U.S. Dollars |
|---|-----------------|------------|-----------------------------|
|   | 2022            | 2023       | 2023                        |
| Collection of accounts receivable during the year*1   | ¥1,541,227      | ¥2,026,164 | \$15,173                    |
| Lease of building from Nissho Kosan K.K.*2  | 128             | 88         | 0                           |
| Purchase of petroleum products, etc., from Seibu Oil Co., Ltd.*4  | 465,059         | —          | —                           |
|   |                 |            |                             |
|   | Millions of Yen |            | Millions of<br>U.S. Dollars |
|   | 2022            | 2023       | 2023                        |
| Undertaking of project completion guarantee:<br>Nghi Son Refinery and Petrochemical LLC on Nghi Son Refinery and Petrochemical Complex in Vietnam*3 | ¥162,806        | ¥144,605   | \$1,082                     |

The balances due to or from related parties at March 31, 2022 and 2023, are as follows:

|   | Millions of Yen |         | Millions of<br>U.S. Dollars |
|---|-----------------|---------|-----------------------------|
|   | 2022            | 2023    | 2023                        |
| Accounts receivable, other*1                | ¥51,581         | ¥48,760 | \$365                       |
| Prepaid rent to Nissho Kosan K.K.*2         | 8               | 8       | 0                           |
| Deposit receivable from Nissho Kosan K.K.*2 | 45              | 45      | 0                           |
| Notes and accounts payable, trade*4         | 65,087          | —       | —                           |

### (B) Transactions of subsidiaries with related parties:

|   | Millions of Yen |         | Millions of<br>U.S. Dollars |
|---|-----------------|---------|-----------------------------|
|   | 2022            | 2023    | 2023                        |
| Disbursement on behalf of:<br>Nghi Son Refinery and Petrochemical LLC*3 | ¥4,612          | ¥11,966 | \$89                        |
| Electricity sales to Nissho Kosan K.K.*5                                | —               | 26      | 0                           |
| Electricity sales to Mita Kosan K.K.*6                                  | —               | 12      | 0                           |

The balances due to or from related parties at March 31, 2022 and 2023, are as follows:

|  | Millions of Yen |          | Millions of<br>U.S. Dollars |
|--|-----------------|----------|-----------------------------|
|  | 2022            | 2023     | 2023                        |
| Accounts receivable, other:<br>Nghi Son Refinery and Petrochemical LLC*3 | ¥114,935        | ¥120,520 | \$902                       |
| Accounts receivable *5   | —               | 2        | 0                           |
| Accounts receivable *6   | —               | 2        | 0                           |



- (\*1) The collection of accounts receivable represents transactions with Idemitsu Credit Co., Ltd. (“Idemitsu Credit”). When customers make payments at service stations operated by the Company’s contracted retailers using credit card services provided by Idemitsu Credit, it collects credit service receivables from the customers at respective payment due dates. The collected cash is then paid to the Company after deducting the amount to be paid to the contracted retailers. The balance of accounts receivable represents outstanding receivables from Idemitsu Credit at year-end.
- (\*2) Masakazu Idemitsu, a director of the Company, and his relatives hold a majority stake in Nissho Kosan K.K. The rent for the building is determined based on the rent prevailing in the area.
- (\*3) As of March 31, 2023, the Company holds a 35.1% equity interest in Nghi Son Refinery and Petrochemical LLC (“NSRP”). In addition to the above, the Company pledged investments in securities of NSRP amounting to ¥- million and ¥-million as of March 31, 2022 and 2023, respectively, and long-term loans from NSRP amounting to ¥- million and ¥- million as of March 31, 2022 and 2023, respectively, as collateral for NSRP’s borrowings from financial institutions.
- (\*4) The transaction amount is determined in view of market price, etc.
- (\*5) The collection of accounts receivable represents transactions with Nissho Kosan K.K. (“Nissho Kosan”). Masakazu Idemitsu, a director of the Company, and his relatives hold a majority stake in Nissho Kosan K.K. Transaction amounts and other transaction amounts are based on the same terms and conditions as those generally applied. The balance of accounts receivable represents outstanding receivables from Nissho Kosan at year-end.
- (\*6) The collection of accounts receivable represents transactions with Mita Kosan K.K. (“Mita Kosan”). A close relative of Masakazu Idemitsu, a director of the Company, holds a majority of the voting rights in Mita Kosan. Transaction amounts and other transaction amounts are based on the same terms and conditions as those generally applied. The balance of accounts receivable represents outstanding receivables from Mita Kosan at year-end.

(C) Significant affiliates for the year ended March 31, 2023 were Nghi Son Refinery and Petrochemical LLC and INPEX Norway, and a summary of its financial information are as follows:

|                                    | Nghi Son Refinery and Petrochemical LLC |           |                          | INPEX Norway    |         |                          |
|------------------------------------|---|-----------|--------------------------|-----------------|---------|--------------------------|
|                                    | Millions of Yen                         |           | Millions of U.S. Dollars | Millions of Yen |         | Millions of U.S. Dollars |
|                                    | 2022                                    | 2023      | 2023                     | 2022            | 2023    | 2023                     |
| Current assets                     | ¥229,039                                | ¥239,722  | \$1,795                  | —               | ¥97,582 | \$730                    |
| Non-current assets                 | 743,938                                 | 805,512   | 6,032                    | —               | 96,317  | 721                      |
| Current liabilities                | 466,357                                 | 493,458   | 3,695                    | —               | 51,868  | 388                      |
| Long-term liabilities              | 638,285                                 | 748,399   | 5,604                    | —               | 50,257  | 376                      |
| Equity                             | (131,663)                               | (196,562) | (1,472)                  | —               | 91,774  | 687                      |
| Net Sales                          | 535,543                                 | 995,081   | 7,452                    | —               | 163,469 | 1,224                    |
| (Losses) gains before income taxes | (67,997)                                | (44,233)  | (331)                    | —               | 122,694 | 918                      |
| Net (losses) gains                 | (67,997)                                | (44,233)  | (331)                    | —               | 28,250  | 211                      |

INPEX Norway has become a significant affiliate in the current fiscal year due to its increased importance.

## 18. Income Taxes

The Company and its domestic subsidiaries are subject to Japanese national and local income taxes which, in the aggregate, resulted in normal effective statutory tax rates of approximately 30% for each of the fiscal years ended March 31, 2022 and 2023.

(A) The tax effects of significant temporary differences and tax loss carryforwards, which resulted in deferred tax assets and liabilities at March 31, 2022 and 2023, are as follows:

|   | Millions of Yen |           | Millions of<br>U.S. Dollars |
|---|-----------------|-----------|-----------------------------|
|   | 2022            | 2023      | 2023                        |
| Tax loss carryforwards  | ¥47,202         | ¥45,691   | \$342                       |
| Reserve for repair work   | 20,637          | 26,170    | 195                         |
| Impairment loss on fixed assets                                     | 21,867          | 23,771    | 178                         |
| Asset retirement obligations  | 14,437          | 18,705    | 140                         |
| Non-deductible impairment in values of investment securities        | 9,998           | 15,477    | 115                         |
| Liability for employees' retirement benefits                        | 18,520          | 13,589    | 101                         |
| Value difference arising from business combinations                 | —               | 9,641     | 72                          |
| Retirement benefit trust  | —               | 9,217     | 69                          |
| Estimated sales discounts for the year                              | 3,764           | 7,034     | 52                          |
| Withdrawal Accounts payable   | 2,478           | 6,905     | 51                          |
| Accrued bonuses to employees  | 4,464           | 4,653     | 34                          |
| Deferred losses on hedging activities                               | 2,667           | 3,582     | 26                          |
| Loss on penalty for LPG business                                    | 2,143           | 1,837     | 13                          |
| Business taxes for previous years                                   | 2,143           | 1,412     | 10                          |
| Depreciation in excess  | 1,352           | 1,075     | 8                           |
| Allowance for doubtful accounts                                     | 573             | 983       | 7                           |
| Unrealized losses on available-for-sale securities                  | 109             | 90        | 0                           |
| Amortization of software  | 165             | 39        | 0                           |
| Other   | 15,205          | 15,792    | 118                         |
| Subtotal deferred tax assets  | 167,732         | 205,672   | 1,540                       |
| Less valuation allowance for tax loss carryforwards                 | (33,651)        | (41,714)  | (312)                       |
| Less valuation allowance for temporary differences                  | (33,084)        | (46,511)  | (348)                       |
| Total valuation allowance   | (66,735)        | (88,225)  | (660)                       |
| Total deferred tax assets   | 100,997         | 117,446   | 879                         |
| Value difference arising from business combinations                 | (67,251)        | (65,593)  | (491)                       |
| Special amortization of overseas development costs, etc.            | (21,336)        | (24,626)  | (184)                       |
| Special tax reserve on property, plant and equipment                | (22,971)        | (22,592)  | (169)                       |
| Prepaid pension costs   | —               | (8,063)   | (60)                        |
| Deferred gains on hedging activities                                | (523)           | (3,414)   | (25)                        |
| Unrealized gains on available-for-sale securities                   | (1,511)         | (1,902)   | (14)                        |
| Adjustment amount of change in the valuation method for inventories | (1,210)         | (1,362)   | (10)                        |
| Retained earnings in subsidiaries and affiliates                    | (980)           | (1,268)   | (9)                         |
| Reserve for loss on overseas investments                            | (21)            | —         | —                           |
| Other   | (9,060)         | (8,944)   | (66)                        |
| Total deferred tax liabilities                                      | (124,867)       | (137,769) | (1,031)                     |
| Net deferred tax assets (liabilities)                               | (¥23,870)       | (¥20,322) | (\$152)                     |

The expiration of tax loss carryforwards, the related valuation allowances and the resulting net deferred tax assets as of March 31, 2023, were as follows:

| March 31, 2023   | Millions of Yen   |                                       |  |  |  |                  | Total               |
|--|-------------------|---------------------------------------|--|--|--|------------------|---------------------|
|  | 1 Year<br>or Less | After<br>1 Year<br>through<br>2 Years | After<br>2 Years<br>through<br>3 Years | After<br>3 Years<br>through<br>4 Years | After<br>4 Years<br>through<br>5 Years | After<br>5 Years |                     |
| Deferred tax assets relating to tax loss carryforwards <sup>*1</sup> | ¥4,195            | 4,235                                 | 5,151                                  | 4,010                                  | 181                                    | 27,916           | 45,691              |
| Less valuation allowances for tax loss carryforwards                 | (4,195)           | (4,235)                               | (5,151)                                | (4,010)                                | (181)                                  | (23,939)         | (41,714)            |
| Net deferred tax assets relating to tax loss carryforwards           | —                 | —                                     | —                                      | —                                      | —                                      | 3,977            | <sup>*2</sup> 3,977 |

| March 31, 2023   | Millions of U.S. Dollars |                                       |  |  |  |                  | Total            |
|--|--------------------------|---------------------------------------|--|--|--|------------------|------------------|
|  | 1 Year<br>or Less        | After<br>1 Year<br>through 2<br>Years | After<br>2 Years<br>through<br>3 Years | After<br>3 Years<br>through 4<br>Years | After<br>4 Years<br>through<br>5 Years | After<br>5 Years |                  |
| Deferred tax assets relating to tax loss carryforwards <sup>*1</sup> | \$ 31                    | 31                                    | 38                                     | 30                                     | 1                                      | 209              | 342              |
| Less valuation allowances for tax loss carryforwards                 | (31)                     | (31)                                  | (38)                                   | (30)                                   | (1)                                    | (179)            | (312)            |
| Net deferred tax assets relating to tax loss carryforwards           | —                        | —                                     | —                                      | —                                      | —                                      | 29               | <sup>*2</sup> 29 |

Notes: <sup>\*1</sup> Figures for the tax loss carryforward were the amounts multiplied by effective statutory tax rate.

<sup>\*2</sup> A part of tax loss carryforward was determined to be recoverable as future taxable income is anticipated, and therefore, valuation allowance for the tax loss carryforward has not been recognized.

(B) A reconciliation between the normal effective statutory tax rates and the actual effective tax rates reflected in the accompanying consolidated statement of income for the year ended March 31, 2023, with the corresponding figures for 2022, is as follows:

|   | 2022   | 2023          |
|---|--------|---------------|
| Statutory tax rate  | 30.62% | <b>30.62%</b> |
| Increase (decrease) in taxes resulting from:                                      |        |               |
| Differences in tax rates applied to foreign subsidiaries                          | 6.67   | <b>(2.50)</b> |
| Equity in earnings and losses of nonconsolidated subsidiaries and affiliates, net | (1.19) | <b>(2.28)</b> |
| Valuation allowance   | (7.79) | <b>2.07</b>   |
| Tax credits   | (0.56) | <b>(1.02)</b> |
| Amortization of goodwill  | 0.70   | <b>0.77</b>   |
| Non-deductible expenses for tax purposes  | 0.20   | <b>0.36</b>   |
| Other   | 0.01   | <b>(0.01)</b> |
| Effective income tax rate   | 28.67% | <b>27.99%</b> |

## 19. Other Comprehensive Income

The components of other comprehensive income for the fiscal years ended March 31, 2022 and 2023, are as follows:

|   | Millions of Yen |          | Millions of<br>U.S. Dollars |
|---|-----------------|----------|-----------------------------|
|   | 2022            | 2023     | 2023                        |
| Unrealized gains (losses) on available-for-sale securities: |                 |          |                             |
| Gains (losses) arising during the year                      | (¥632)          | ¥477     | \$3                         |
| Reclassification adjustments to profit or loss              | (2,019)         | 224      | 1                           |
| Amount before income tax effect                             | (2,652)         | 701      | 5                           |
| Income tax effect   | 811             | (178)    | (1)                         |
| Total   | (¥1,841)        | ¥523     | \$3                         |
| Deferred gains (losses) on hedging activities, net:         |                 |          |                             |
| Gains (losses) arising during the year                      | (¥9,732)        | (¥4,116) | (\$30)                      |
| Reclassification adjustments to profit or loss              | 6,726           | 4,050    | 30                          |
| Amount before income tax effect                             | (3,006)         | (66)     | (0)                         |
| Income tax effect   | 1,117           | (98)     | (0)                         |
| Total   | (¥1,889)        | (¥164)   | (\$1)                       |
| Surplus from land revaluation:                              |                 |          |                             |
| Income tax effect   | (¥201)          | (¥1,949) | (\$14)                      |
| Total   | (¥201)          | (¥1,949) | (\$14)                      |
| Foreign currency translation adjustments:                   |                 |          |                             |
| Adjustments arising during the year                         | ¥29,984         | ¥23,808  | \$178                       |
| Reclassification adjustments to profit or loss              | (1,530)         | (2,064)  | (15)                        |
| Amount before income tax effect                             | 28,453          | 21,744   | 162                         |
| Income tax effect   | —               | —        | —                           |
| Total   | ¥28,453         | ¥21,744  | \$162                       |
| Defined retirement benefit plans:                           |                 |          |                             |
| Adjustments arising during the year                         | ¥11,742         | ¥4,839   | \$36                        |
| Reclassification adjustments to profit or loss              | (2,568)         | (2,321)  | (17)                        |
| Amount before income tax effect                             | 9,173           | 2,518    | 18                          |
| Income tax effect   | (3,064)         | (774)    | (5)                         |
| Total   | ¥6,109          | ¥1,743   | \$13                        |
| Share of other comprehensive income (loss) in affiliates:   |                 |          |                             |
| Gains (losses) arising during the year                      | (¥2,286)        | ¥1,388   | \$10                        |
| Reclassification adjustments to profit or loss              | (5,033)         | (1,656)  | (12)                        |
| Total   | (¥7,319)        | (¥267)   | (\$1)                       |
| Total other comprehensive income                            | ¥23,311         | ¥21,628  | \$161                       |

## 20. Lease Transactions

### (A) Lessee

#### (1) Finance leases

Information regarding finance lease transactions has not been presented because it is not material.

#### (2) Operating leases

The minimum rental commitments under noncancelable operating leases at March 31, 2023, were as follows:

|                     | Millions of Yen | Millions of<br>U.S. Dollars |
|---------------------|-----------------|-----------------------------|
| Due within one year | ¥4,111          | \$30                        |
| Due after one year  | 16,186          | 121                         |
| Total               | <u>¥20,298</u>  | <u>\$152</u>                |

### (B) Lessor

The Group operates a finance sublease business. Future lease income under finance leases that do not transfer the ownership of the leased assets to the sublessee has not been presented because it is not material.

## 21. Financial Instruments and Related Disclosures

### (A) Policy for financial instruments

The Group raises funds for capital investment through bank borrowings and issuance of bonds. Cash surpluses, if any, are invested in low-risk and short-term instruments. Short-term working capital is generated through bank borrowings and issuance of commercial paper. Derivatives are used not for speculative purposes, but to manage exposure to financial risks as described in (B) below. The Company and certain consolidated subsidiaries have applied hedge accounting.

### (B) Nature and extent of risks arising from financial instruments

Notes and accounts receivable, trade are exposed to credit risk in relation to customers. Short-term investments and investments in securities are exposed to market risk. The Group also has long-term loans receivable from Group companies, etc.

Substantially all notes and accounts payable, trade have payment due dates within six months. Although the Group is exposed to foreign currency exchange risk arising from import payables denominated in foreign currencies, foreign currency forward contracts are arranged to reduce the risk, after netting receivables in the same currencies.

Short-term borrowings are used mainly in connection with operating activities, such as purchases of raw material, and long-term debt is used principally for the purpose of making capital investments. Long-term debt with variable interest rates is exposed to interest rate fluctuation risk, and long-term debt denominated in foreign currencies is exposed to foreign currency exchange risk; the Group utilizes interest rate swap transactions or currency swap transactions as a hedging instrument to reduce such risk.

Regarding derivatives, the Group enters into foreign exchange forward contracts and foreign currency option transactions to reduce the foreign currency exchange risk arising from the receivables and payables denominated in foreign currencies, and enters into interest rate swap transactions to reduce fluctuation risk arising from interest payable on long-term debts bearing interest at variable rates. The Group also enters into currency swap transactions to reduce fluctuation risk arising from interest payable and foreign currency exchange risk on long-term debt denominated in foreign currencies. In addition, the Group enters into crude oil and petroleum product swaps and forward contracts to hedge the risk of price fluctuations of crude oil and petroleum products. Information regarding the method of hedge accounting, hedging instruments and hedged items, hedging policy, and the assessment of the effectiveness of hedging activities is found in Note 2(J).

(C) Risk management for financial instruments

(1) Monitoring of credit risk (the risk that customers or counterparties may default)

In accordance with the internal policies of the Group for managing credit risk arising from receivables, each related division of the Group monitors the creditworthiness of its customers and manages the terms and conditions of payment, price, and collateral and identifies the default risk of customers at an early stage. The Group believes that the credit risk of derivatives is insignificant as it enters into derivative transactions only with financial institutions which have a sound credit profile.

(2) Monitoring of market risks (the risks arising from fluctuations in foreign exchange rates, interest rates, prices of crude oil and petroleum products, and others)

For trade receivables and payables denominated in foreign currencies, the Company and certain consolidated subsidiaries identify the foreign currency exchange risk for each currency on a monthly basis and enter into foreign exchange forward contracts and currency option transactions to hedge such risk. In order to mitigate the interest rate risk for loans payable bearing interest at variable rates, the Group enters into interest rate swap transactions (pay-fixed, received-variable), and in order to mitigate foreign currency exchange risk and fluctuation risk arising from interest payable on long-term debt denominated in foreign currencies, the Group enters into currency swap transactions. The Company and certain consolidated subsidiaries also enter into crude oil and petroleum product swaps and forward contracts in order to mitigate the risk of price fluctuations of crude oil and petroleum products.

For short-term investments and investments in securities, the Group holds a minimum number of shares of the companies with which the Group has business relationships. The Group reviews the market prices of listed shares quarterly and the financial position of the issuers of unlisted shares annually. The Board of Directors annually approves the plan for derivative transactions under internal rules established with respect to the purposes, policies, procedures, approvals, and reporting for derivatives. In conducting derivative transactions, the division in charge of each derivative transaction follows the internal rules. Reports including actual transaction data are submitted monthly to the General Affairs department and at the time of finalization of the annual plan to the management committee. Consolidated subsidiaries have established similar internal rules and follow them in conducting derivative transactions in principle.

(3) Monitoring of liquidity risk (the risk that the Group may not be able to meet its obligations on scheduled due dates)

The Group manages its liquidity risk by holding adequate volumes of liquid assets, along with adequate financial planning by the Finance & Accounting department. Consolidated subsidiaries raise funds by using loans from the Company, based on their financing plan. A specific loan agreement with financial institutions in order to prepare for sudden demand for funds, commitment line contract, has been executed.

(D) Supplementary explanation of the estimated fair value of financial instruments

Since various assumptions and factors are reflected in estimating the fair value, different assumptions and factors could result in different fair values. In addition, the notional amounts of derivatives in Note 22 are not necessarily indicative of the actual market risk involved in derivative transactions.

(Fair Value of Financial Instruments)

The carrying value of financial instruments recorded in the consolidated balance sheets as of March 31, 2022 and 2023, their fair values, and unrealized gains (losses) are as follows.

March 31, 2022

|                                      | Millions of Yen   |                   |                           |
|--------------------------------------|-------------------|-------------------|---------------------------|
|                                      | Carrying amount   | Fair value        | Unrealized gains (losses) |
| Notes and accounts receivable, trade | ¥870,483          | ¥870,483          | —                         |
| Accounts receivable, other           | 242,860           | 242,860           | —                         |
| Investments in securities *2         | 14,826            | 14,826            | —                         |
| Long-term loans                      | 12,301            | 10,410            | (¥1,890)                  |
| <b>Total assets</b>                  | <b>¥1,140,471</b> | <b>¥1,138,580</b> | <b>(¥1,890)</b>           |
| Notes and accounts payable, trade    | ¥840,834          | ¥840,834          | —                         |
| Short-term borrowings                | 284,837           | 284,837           | —                         |
| Commercial paper                     | 237,000           | 237,000           | —                         |
| Current portion of long-term debt    | 94,205            | 94,205            | —                         |
| Accounts payable, other              | 390,920           | 390,920           | —                         |
| Long-term debt                       | 720,767           | 718,150           | (¥2,617)                  |
| <b>Total liabilities</b>             | <b>¥2,568,566</b> | <b>¥2,565,949</b> | <b>(¥2,617)</b>           |
| Derivative transactions *3           | ¥4,776            | ¥4,776            | —                         |

Notes: \*1 Notes on cash and cash equivalents are omitted because cash equivalents are settled in a short period and the market value approximates to the book value. In addition, notes on investments in partnerships that are measured at the Company's proportionate interest in their net assets in the balance sheet are omitted as well.

\*2 Securities without market value are not included in "Investment in securities."

\*3 Net debits and credits arising from derivative transactions are presented in each net value, and the values of net debits after totaling credits and debits are shown in parentheses.

**March 31, 2023**

|   | Millions of Yen   |                   |                           |
|---|-------------------|-------------------|---------------------------|
|   | Carrying amount   | Fair value        | Unrealized gains (losses) |
| Notes and accounts receivable, trade    | ¥841,798          | ¥841,798          | —                         |
| Accounts receivable, other              | 319,483           | 319,483           | —                         |
| Investments in securities <sup>*2</sup> | 17,910            | 17,910            | —                         |
| Long-term loans                         | 23,944            | 21,659            | (¥2,285)                  |
| <b>Total assets</b>                     | <b>¥1,203,136</b> | <b>¥1,200,851</b> | <b>(¥2,285)</b>           |
| Notes and accounts payable, trade       | ¥697,307          | ¥697,307          | —                         |
| Short-term borrowings                   | 372,152           | 372,152           | —                         |
| Commercial paper                        | 301,983           | 301,983           | —                         |
| Current portion of long-term debt       | 114,549           | 114,549           | —                         |
| Accounts payable, other                 | 390,189           | 390,189           | —                         |
| Long-term debt                          | 669,232           | 656,547           | (¥12,685)                 |
| <b>Total liabilities</b>                | <b>¥2,545,414</b> | <b>¥2,532,728</b> | <b>(¥12,685)</b>          |
| Derivative transactions <sup>*3</sup>   | ¥7,729            | ¥7,729            | —                         |

|   | Millions of U.S. Dollars |                 |                           |
|---|--------------------------|-----------------|---------------------------|
|   | Carrying amount          | Fair value      | Unrealized gains (losses) |
| Notes and accounts receivable, trade    | \$6,304                  | \$6,304         | —                         |
| Accounts receivable, other              | 2,392                    | 2,392           | —                         |
| Investments in securities <sup>*2</sup> | 134                      | 134             | —                         |
| Long-term loans                         | 179                      | 162             | (\$17)                    |
| <b>Total assets</b>                     | <b>\$9,010</b>           | <b>\$8,993</b>  | <b>(\$17)</b>             |
| Notes and accounts payable, trade       | \$5,222                  | \$5,222         | —                         |
| Short-term borrowings                   | 2,787                    | 2,787           | —                         |
| Commercial paper                        | 2,261                    | 2,261           | —                         |
| Current portion of long-term debt       | 857                      | 857             | —                         |
| Accounts payable, other                 | 2,922                    | 2,922           | —                         |
| Long-term debt                          | 5,011                    | 4,916           | (\$95)                    |
| <b>Total liabilities</b>                | <b>\$19,062</b>          | <b>\$18,967</b> | <b>(\$95)</b>             |
| Derivative transactions <sup>*3</sup>   | \$57                     | \$57            | —                         |

Notes: \*1 Notes on cash and cash equivalents are omitted because cash equivalents are settled in a short period and the market value approximates to the book value. In addition, notes on investments in partnerships that are measured at the Company's proportionate interest in their net assets in the balance sheet are omitted as well. The carrying value of the instruments recorded in the consolidated balance sheet is as follows.

|  | Millions of Yen |        | Millions of U.S. Dollars |
|--|-----------------|--------|--------------------------|
|  | 2022            | 2023   | 2023                     |
| Investments in partnerships that are measured at the Company's proportionate interest in their net assets in the balance sheet | ¥9,036          | ¥9,671 | \$72                     |

\*2 Securities without market value are not included in "Investment in securities." The carrying value of the financial instruments recorded in the consolidated balance sheet is as follows.

|                             | Millions of Yen |          | Millions of U.S. Dollars |
|-----------------------------|-----------------|----------|--------------------------|
|                             | 2022            | 2023     | 2023                     |
| Unlisted equity instruments | ¥246,269        | ¥226,789 | \$1,698                  |

\*3 Net debits and credits arising from derivative transactions are presented in each net value, and the values of net debits after totaling credits and debits are shown in parentheses.



1. Redemption schedule for receivables and short-term investments with maturities at March 31, 2022 and 2023

March 31, 2022

|                                      | Millions of Yen      |                                       |   |                      |
|--------------------------------------|----------------------|---------------------------------------|---|----------------------|
|                                      | <u>Within 1 year</u> | <u>Over 1 year<br/>within 5 years</u> | <u>Over 5 years<br/>within 10 years</u> | <u>Over 10 years</u> |
| Notes and accounts receivable, trade | ¥870,483             | —                                     | —                                       | —                    |
| Accounts receivable, other           | 242,860              | —                                     | —                                       | —                    |
| Long-term loans                      | —                    | ¥5,089                                | ¥6,707                                  | ¥503                 |
| <b>Total</b>                         | <b>¥1,113,344</b>    | <b>¥5,089</b>                         | <b>¥6,707</b>                           | <b>¥503</b>          |

March 31, 2023

|                                      | Millions of Yen      |                                       |   |                      |
|--------------------------------------|----------------------|---------------------------------------|---|----------------------|
|                                      | <u>Within 1 year</u> | <u>Over 1 year<br/>within 5 years</u> | <u>Over 5 years<br/>within 10 years</u> | <u>Over 10 years</u> |
| Notes and accounts receivable, trade | <b>¥841,798</b>      | —                                     | —                                       | —                    |
| Accounts receivable, other           | <b>319,483</b>       | —                                     | —                                       | —                    |
| Long-term loans                      | —                    | <b>¥8,309</b>                         | <b>¥15,505</b>                          | <b>¥129</b>          |
| <b>Total</b>                         | <b>¥1,161,281</b>    | <b>¥8,309</b>                         | <b>¥15,505</b>                          | <b>¥129</b>          |

|                                      | Millions of U.S. Dollars |                                       |   |                      |
|--------------------------------------|--------------------------|---------------------------------------|---|----------------------|
|                                      | <u>Within 1 year</u>     | <u>Over 1 year<br/>within 5 years</u> | <u>Over 5 years<br/>within 10 years</u> | <u>Over 10 years</u> |
| Notes and accounts receivable, trade | <b>\$6,304</b>           | —                                     | —                                       | —                    |
| Accounts receivable, other           | <b>2,392</b>             | —                                     | —                                       | —                    |
| Long-term loans                      | —                        | <b>\$62</b>                           | <b>\$116</b>                            | —                    |
| <b>Total</b>                         | <b>\$8,696</b>           | <b>\$62</b>                           | <b>\$116</b>                            | —                    |

2. The redemption schedule for long-term debt is presented in Note 11.

(Financial Instruments Categorized by Fair Value Hierarchy)

The fair value of financial instruments is categorized into the following three levels, depending on the observability and significance of the inputs used in making fair value measurements:

- Level 1: Fair values measured by using quoted prices (unadjusted) in active markets for identical assets or liabilities.
- Level 2: Fair values measured by using inputs other than quoted prices included within Level 1 that observable for the assets or liabilities, either directly or indirectly.
- Level 3: Fair values measured by using unobservable inputs for the assets or liabilities.

If multiple inputs are used that have a significant impact on the measurement of fair value, fair value is classified at the lowest level in the fair value measurement among the levels to which each of these inputs belongs.

- (1) The financial assets and liabilities measured at the fair values in the consolidated balance sheet

|                          | Millions of Yen |               |          |                |
|--------------------------|-----------------|---------------|----------|----------------|
| March 31, 2022           | Level 1         | Level 2       | Level 3  | Total          |
| Investment in securities | ¥14,826         | —             | —        | ¥14,826        |
| Derivative transactions  | —               | ¥4,776        | —        | 4,776          |
| <b>Total assets</b>      | <b>¥14,826</b>  | <b>¥4,776</b> | <b>—</b> | <b>¥19,602</b> |

|                          | Millions of Yen |               |          |                |
|--------------------------|-----------------|---------------|----------|----------------|
| <b>March 31, 2023</b>    | Level 1         | Level 2       | Level 3  | Total          |
| Investment in securities | <b>¥17,910</b>  | —             | —        | <b>¥17,910</b> |
| Derivative transactions  | —               | <b>¥7,729</b> | —        | <b>7,729</b>   |
| <b>Total assets</b>      | <b>¥17,910</b>  | <b>¥7,729</b> | <b>—</b> | <b>¥25,640</b> |

|                          | Millions of U.S. Dollars |             |          |              |
|--------------------------|--------------------------|-------------|----------|--------------|
| <b>March 31, 2023</b>    | Level 1                  | Level 2     | Level 3  | Total        |
| Investment in securities | <b>\$134</b>             | —           | —        | <b>\$134</b> |
| Derivative transactions  | —                        | <b>\$57</b> | —        | <b>57</b>    |
| <b>Total assets</b>      | <b>\$134</b>             | <b>\$57</b> | <b>—</b> | <b>\$192</b> |

- (2) The financial assets and liabilities not measured at the fair values in the consolidated balance sheet

|                          | Millions of Yen |                 |          |                 |
|--------------------------|-----------------|-----------------|----------|-----------------|
| March 31, 2022           | Level 1         | Level 2         | Level 3  | Total           |
| Long-term loans          | —               | ¥10,410         | —        | ¥10,410         |
| <b>Total assets</b>      | <b>—</b>        | <b>¥10,410</b>  | <b>—</b> | <b>¥10,410</b>  |
| Long-term debt           | —               | ¥718,150        | —        | ¥718,150        |
| <b>Total liabilities</b> | <b>—</b>        | <b>¥718,150</b> | <b>—</b> | <b>¥718,150</b> |

|                          | Millions of Yen |                 |          |                 |
|--------------------------|-----------------|-----------------|----------|-----------------|
| <b>March 31, 2023</b>    | Level 1         | Level 2         | Level 3  | Total           |
| Long-term loans          | —               | <b>¥21,659</b>  | —        | <b>¥21,659</b>  |
| <b>Total assets</b>      | <b>—</b>        | <b>¥21,659</b>  | <b>—</b> | <b>¥21,659</b>  |
| Long-term debt           | —               | <b>¥656,547</b> | —        | <b>¥656,547</b> |
| <b>Total liabilities</b> | <b>—</b>        | <b>¥656,547</b> | <b>—</b> | <b>¥656,547</b> |

|                          | Millions of U.S. Dollars |                |          |                |
|--------------------------|--------------------------|----------------|----------|----------------|
| <b>March 31, 2023</b>    | Level 1                  | Level 2        | Level 3  | Total          |
| Long-term loans          | —                        | <b>\$162</b>   | —        | <b>\$162</b>   |
| <b>Total assets</b>      | <b>—</b>                 | <b>\$162</b>   | <b>—</b> | <b>\$162</b>   |
| Long-term debt           | —                        | <b>\$4,916</b> | —        | <b>\$4,916</b> |
| <b>Total liabilities</b> | <b>—</b>                 | <b>\$4,916</b> | <b>—</b> | <b>\$4,916</b> |

The following is a description of valuation methodologies and inputs used for measurement of the fair value of assets and liabilities:

Investment in securities

Listed shares are valued using the quoted price. As listed shares are traded on active markets, their fair value is categorized as a Level 1 fair value.

Long-term loans

Long-term loans calculated from the present value of the future cash flow discounted at a rate supposing a similar loan is newly extended, are categorized as Level 2.

Long-term loans to NSRP are categorized as Level 3. For details of the calculation of the fair value, please see “(3) Financial instruments categorized as Level 3” below.

Derivatives

The fair value of derivatives is calculated based on the observable inputs, such as prices or exchange rates and interest rates presented by financial institutions, and categorized as a Level 2 fair value.

Long-term debt

The fair value of bonds issued by the Company is calculated using the market value, and categorized as a Level 2 fair value. The fair value of long-term loans payable is calculated from the present value of the total principal and interest discounted at a rate supposing similar borrowings are newly conducted, and categorized as a Level 2 fair value.

(3) Financial instruments categorized as Level 3

Increase and decrease in long-term loans categorized as Level 3 during the fiscal years ended March 31, 2022 and 2023, are as follows:

|   | Millions of Yen |      | Millions of U.S. Dollars |
|---|-----------------|------|--------------------------|
|   | 2022            | 2023 | 2023                     |
| Balance at beginning of year                        | ¥30,110         | —    | —                        |
| Gains and losses recorded for the current period *1 | (31,943)        | —    | —                        |
| Other increase and decrease *2                      | 1,832           | —    | —                        |
| Balance at end of year                              | —               | —    | —                        |

Notes: \*1 Gains and losses recorded for the current period are those that are valued using the fair value and recorded in the loss on valuation of long-term loans in the “Consolidated Statement of Income”. The loss on valuation of long-term loans of the “Consolidated Statement of Income” includes the loss on valuation of the accrued interest on the long-term loans from NSRP.

\*2 Other increase and decrease includes the translation gains and losses related to the long-term loans in foreign currencies.

The fair value of long-term loans classified as Level 3 is measured by using the discounted cash flow method, based on estimated future cash flows by applying NSRP’s future business plan and the expected rate of returns (discount rate) on investment in NSRP reflecting investee-specific risk. The fair value is calculated by the accounting department in accordance with the method described above and the appropriateness of inputs for fair value measurement and fair value level classification is reviewed and authorized within the department.

The significant unobservable inputs used in fair value measurement of long-term loans classified as Level 3 are asset utilization rates and expected rate of returns (discount rate). The changes in these input assumptions may have a material impact on the fair value. An increase (decrease) in the asset unitization rates would result in an increase (decrease) in the fair value and an increase (decrease) in the discount rate would result in a decrease (increase) in the fair value.

## 22. Derivatives and Hedging Activities

### March 31, 2022

(A) Derivative transactions to which hedge accounting is not applied

(1) Currency related

| March 31, 2022                            | Millions of Yen |                         |                |                           |
|---|-----------------|-------------------------|----------------|---------------------------|
|   | Notional amount |                         | Fair value     | Unrealized gains (losses) |
|   | Contract amount | Maturing after one year |                |                           |
| Foreign currency forward contracts, etc.: |                 |                         |                |                           |
| Selling U.S. dollars, etc.                | ¥106,944        | —                       | (¥1,135)       | (¥1,135)                  |
| Buying U.S. dollars, etc.                 | 285,700         | 29,845                  | 12,224         | 12,224                    |
| Interest rate currency swap contracts:    |                 |                         |                |                           |
| USD receive-variable, pay-fixed           | 1,744           | —                       | 54             | 54                        |
| <b>Total</b>                              | <b>¥394,389</b> | <b>29,845</b>           | <b>¥11,143</b> | <b>¥11,143</b>            |

(2) Interest rate related

| March 31, 2022                | Hedged item    | Millions of Yen |                         |             |
|-------------------------------|----------------|-----------------|-------------------------|-------------|
|                               |                | Notional amount |                         | Fair value  |
|                               |                | Contract amount | Maturing after one year |             |
| Interest rate swap contracts: |                |                 |                         |             |
| Pay-fixed, receive-variable   | Long-term debt | ¥22,153         | ¥21,642                 | ¥283        |
| <b>Total</b>                  |                | <b>¥22,153</b>  | <b>¥21,642</b>          | <b>¥283</b> |

(3) Commodity related

| March 31, 2022             | Millions of Yen |                         |                 |                           |
|----------------------------|-----------------|-------------------------|-----------------|---------------------------|
|                            | Notional amount |                         | Fair value      | Unrealized gains (losses) |
|                            | Contract amount | Maturing after one year |                 |                           |
| Commodity swap contracts:  |                 |                         |                 |                           |
| Selling petroleum products | ¥254,269        | —                       | (¥19,045)       | (¥19,045)                 |
| Buying petroleum products  | 123,193         | —                       | 14,321          | 14,321                    |
| <b>Total</b>               | <b>¥377,462</b> | <b>—</b>                | <b>(¥4,723)</b> | <b>(¥4,723)</b>           |

(B) Derivative transactions to which hedge accounting is applied

(1) Currency related

| March 31, 2022                      | Hedged item                          | Millions of Yen |                         |             |
|-------------------------------------|--------------------------------------|-----------------|-------------------------|-------------|
|                                     |                                      | Notional amount |                         | Fair value  |
|                                     |                                      | Contract amount | Maturing after one year |             |
| Foreign currency forward contracts: |                                      |                 |                         |             |
| Selling U.S. dollars, etc.          | Notes and accounts receivable, trade | ¥8,869          | —                       | ¥135        |
| Buying U.S. dollars, etc.           | Short-term borrowings                | 851             | —                       | 3           |
| <b>Total</b>                        |                                      | <b>¥9,720</b>   | <b>—</b>                | <b>¥138</b> |

## (2) Interest rate related

| March 31, 2022                         | Hedged item    | Millions of Yen |                         | Fair value      |
|--|----------------|-----------------|-------------------------|-----------------|
|  |                | Notional amount |                         |                 |
|  |                | Contract amount | Maturing after one year |                 |
| Interest rate swap contracts:          |                |                 |                         |                 |
| Pay-fixed, receive-variable            | Long-term debt | ¥142,698        | ¥105,628                | (¥1,250)        |
| Interest rate currency swap contracts: |                |                 |                         |                 |
| USD receive-variable, pay-fixed        |                | 1,101           | —                       | (5)             |
| <b>Total</b>                           |                | <b>¥143,799</b> | <b>¥105,628</b>         | <b>(¥1,256)</b> |

## (3) Commodity related

| March 31, 2022             | Hedged item        | Millions of Yen |                         | Fair value    |
|----------------------------|--------------------|-----------------|-------------------------|---------------|
|                            |                    | Notional amount |                         |               |
|                            |                    | Contract amount | Maturing after one year |               |
| Commodity swap contracts:  |                    |                 |                         |               |
| Selling petroleum products | Crude oil and      | ¥3,841          | —                       | (¥807)        |
| Buying petroleum products  | petroleum products | —               | —                       | —             |
| <b>Total</b>               |                    | <b>¥3,841</b>   | <b>—</b>                | <b>(¥807)</b> |

**March 31, 2023**

## (A) Derivative transactions to which hedge accounting is not applied

## (1) Currency related

| March 31, 2023                            | Millions of Yen |                         | Fair value    | Unrealized gains (losses) |
|---|-----------------|-------------------------|---------------|---------------------------|
|   | Notional amount |                         |               |                           |
|   | Contract amount | Maturing after one year |               |                           |
| Foreign currency forward contracts, etc.: |                 |                         |               |                           |
| Selling U.S. dollars, etc.                | ¥72,397         | —                       | (¥224)        | (¥224)                    |
| Buying U.S. dollars, etc.                 | 387,288         | 27,255                  | 1,612         | 1,612                     |
| Interest rate currency swap contracts:    |                 |                         |               |                           |
| USD receive-variable, pay-fixed           | —               | —                       | —             | —                         |
| <b>Total</b>                              | <b>¥459,686</b> | <b>27,255</b>           | <b>¥1,388</b> | <b>¥1,388</b>             |

| March 31, 2023                            | Millions of U.S. Dollars |                         | Fair value  | Unrealized gains (losses) |
|---|--------------------------|-------------------------|-------------|---------------------------|
|   | Notional amount          |                         |             |                           |
|   | Contract amount          | Maturing after one year |             |                           |
| Foreign currency forward contracts, etc.: |                          |                         |             |                           |
| Selling U.S. dollars, etc.                | \$542                    | —                       | (\$1)       | (\$1)                     |
| Buying U.S. dollars, etc.                 | 2,900                    | 204                     | 12          | 12                        |
| Interest rate currency swap contracts:    |                          |                         |             |                           |
| USD receive-variable, pay-fixed           | —                        | —                       | —           | —                         |
| <b>Total</b>                              | <b>\$3,442</b>           | <b>204</b>              | <b>\$10</b> | <b>\$10</b>               |

## (2) Interest rate related

| March 31, 2023   | Millions of Yen |                 |                         |            |
|--|-----------------|-----------------|-------------------------|------------|
|  | Hedged item     | Notional amount |                         | Fair value |
|  |                 | Contract amount | Maturing after one year |            |
| Interest rate swap contracts:<br>Pay-fixed, receive-variable | Long-term debt  | ¥5,308          | ¥5,308                  | ¥459       |
| Total  |                 | ¥5,308          | ¥5,308                  | ¥459       |

| March 31, 2023   | Millions of U.S. Dollars |                 |                         |            |
|--|--------------------------|-----------------|-------------------------|------------|
|  | Hedged item              | Notional amount |                         | Fair value |
|  |                          | Contract amount | Maturing after one year |            |
| Interest rate swap contracts:<br>Pay-fixed, receive-variable | Long-term debt           | \$39            | \$39                    | \$3        |
| Total  |                          | \$39            | \$39                    | \$3        |

## (3) Commodity related

| March 31, 2023             | Millions of Yen |                         |            |                           |
|----------------------------|-----------------|-------------------------|------------|---------------------------|
|                            | Notional amount |                         | Fair value | Unrealized gains (losses) |
|                            | Contract amount | Maturing after one year |            |                           |
| Commodity swap contracts:  |                 |                         |            |                           |
| Selling petroleum products | ¥368,195        | —                       | ¥3,955     | ¥3,955                    |
| Buying petroleum products  | 272,699         | 2,738                   | (¥2,334)   | (¥2,334)                  |
| Total                      | ¥640,894        | 2,738                   | ¥1,621     | ¥1,621                    |

| March 31, 2023             | Millions of U.S. Dollars |                         |            |                           |
|----------------------------|--------------------------|-------------------------|------------|---------------------------|
|                            | Notional amount          |                         | Fair value | Unrealized gains (losses) |
|                            | Contract amount          | Maturing after one year |            |                           |
| Commodity swap contracts:  |                          |                         |            |                           |
| Selling petroleum products | \$2,757                  | —                       | \$29       | \$29                      |
| Buying petroleum products  | 2,042                    | \$20                    | (17)       | (17)                      |
| Total                      | \$4,799                  | \$20                    | \$12       | \$12                      |

(B) Derivative transactions to which hedge accounting is applied

(1) Currency related

| March 31, 2023                      | Hedged item                          | Millions of Yen |                         | Fair value |
|-------------------------------------|--------------------------------------|-----------------|-------------------------|------------|
|                                     |                                      | Contract amount | Maturing after one year |            |
| Foreign currency forward contracts: |                                      |                 |                         |            |
| Selling U.S. dollars, etc.          | Notes and accounts receivable, trade | ¥19,083         | —                       | ¥77        |
| Buying U.S. dollars, etc.           | Notes and accounts payable, trade    | 22,673          | —                       | —          |
| Total                               |                                      | ¥41,756         | —                       | ¥77        |

| March 31, 2023                      | Hedged item                          | Millions of U.S. Dollars |                         | Fair value |
|-------------------------------------|--------------------------------------|--------------------------|-------------------------|------------|
|                                     |                                      | Contract amount          | Maturing after one year |            |
| Foreign currency forward contracts: |                                      |                          |                         |            |
| Selling U.S. dollars, etc.          | Notes and accounts receivable, trade | \$142                    | —                       | \$0        |
| Buying U.S. dollars, etc.           | Notes and accounts payable, trade    | 169                      | —                       | —          |
| Total                               |                                      | \$312                    | —                       | \$0        |

(2) Interest rate related

| March 31, 2023                         | Hedged item    | Millions of Yen |                         | Fair value |
|--|----------------|-----------------|-------------------------|------------|
|  |                | Contract amount | Maturing after one year |            |
| Interest rate swap contracts:          |                |                 |                         |            |
| Pay-fixed, receive-variable            | Long-term debt | ¥176,353        | ¥143,773                | ¥4,313     |
| Interest rate currency swap contracts: |                |                 |                         |            |
| USD receive-variable, pay-fixed        |                | —               | —                       | —          |
| Total                                  |                | ¥176,353        | ¥143,773                | ¥4,313     |

| March 31, 2023                         | Hedged item    | Millions of U.S. Dollars |                         | Fair value |
|--|----------------|--------------------------|-------------------------|------------|
|  |                | Contract amount          | Maturing after one year |            |
| Interest rate swap contracts:          |                |                          |                         |            |
| Pay-fixed, receive-variable            | Long-term debt | \$1,320                  | \$1,076                 | \$32       |
| Interest rate currency swap contracts: |                |                          |                         |            |
| USD receive-variable, pay-fixed        |                | —                        | —                       | —          |
| Total                                  |                | \$1,320                  | \$1,076                 | \$32       |

(3) Commodity related

| March 31, 2023             | Hedged item        | Millions of Yen |                         | Fair value |
|----------------------------|--------------------|-----------------|-------------------------|------------|
|                            |                    | Notional amount |                         |            |
|                            |                    | Contract amount | Maturing after one year |            |
| Commodity swap contracts:  |                    |                 |                         |            |
| Selling petroleum products | Crude oil and      | ¥1,239          | —                       | (¥157)     |
| Buying petroleum products  | petroleum products | 755             | —                       | 26         |
| Total                      |                    | ¥1,994          | —                       | (¥131)     |

| March 31, 2023             | Hedged item        | Millions of U.S. Dollars |                         | Fair value |
|----------------------------|--------------------|--------------------------|-------------------------|------------|
|                            |                    | Notional amount          |                         |            |
|                            |                    | Contract amount          | Maturing after one year |            |
| Commodity swap contracts:  |                    |                          |                         |            |
| Selling petroleum products | Crude oil and      | \$9                      | —                       | (\$1)      |
| Buying petroleum products  | petroleum products | 5                        | —                       | 0          |
| Total                      |                    | \$14                     | —                       | (\$0)      |



### 23. Net Income per Share

#### Reconciliation of the differences between basic and diluted net income per share ("EPS")

Reconciliation of the differences between basic and diluted EPS for the years ended March 31, 2022 and 2023, is as follows:

|  | <u>Millions of Yen</u>                                   | <u>Thousands of<br/>shares</u> | <u>Yen</u>     | <u>U.S.<br/>Dollars</u> |
|--|--|--------------------------------|----------------|-------------------------|
|  | Net income<br>attributable to<br>owners of the<br>parent | Weighted-<br>average shares    | EPS            |                         |
| <b><u>Year ended March 31, 2022:</u></b>       |  |                                |                |                         |
| Basic EPS:                                     |  |                                |                |                         |
| Net income attributable to common shareholders | ¥279,498   | 297,290                        | <u>¥940.15</u> |                         |
| Effect of dilutive securities:                 |  |                                |                |                         |
| Dilution of subsidiary stock                   | —  |                                |                |                         |
| Diluted EPS:                                   |  |                                |                |                         |
| Net income for computation                     | <u>¥279,498</u>  | <u>297,290</u>                 | <u>—*</u>      |                         |
| <b><u>Year ended March 31, 2023:</u></b>       |  |                                |                |                         |
| Basic EPS:                                     |  |                                |                |                         |
| Net income attributable to common shareholders | ¥253,646   | 297,228                        | <u>¥853.37</u> | <u>\$ 6.39</u>          |
| Effect of dilutive securities:                 |  |                                |                |                         |
| Dilution of subsidiary stock                   | —  |                                |                |                         |
| Diluted EPS:                                   |  |                                |                |                         |
| Net income for computation                     | <u>¥253,646</u>  | <u>297,228</u>                 | <u>—*</u>      | <u>—*</u>               |

\* Diluted net income per share for the fiscal year ended is not calculated because dilutive shares do not exist.

The following appropriation of retained earnings at March 31, 2023, was approved at the Board of Directors' meeting held on May 9, 2023:

|   | Millions of Yen | Millions of U.S.<br>Dollars |
|---|-----------------|-----------------------------|
| Year-end cash dividends, ¥60 (\$0.44) per share | <u>¥17,607</u>  | <u>\$131</u>                |

## 24. Non-operating income (expenses)

### Gain and Loss on sales of fixed assets

Gain on sales of fixed assets is as follows:

|   | Millions of Yen |                | Millions of<br>U.S. Dollars |
|---|-----------------|----------------|-----------------------------|
|   | 2022            | 2023           | 2023                        |
| Land and leasehold rights (former SS sites and others ) | ¥14,195         | <b>¥59,436</b> | <b>\$445</b>                |
| Vessels   | —               | <b>4,058</b>   | <b>30</b>                   |
| Buildings and others                                    | 1,919           | <b>7,082</b>   | <b>53</b>                   |
| Total   | ¥16,114         | <b>¥70,577</b> | <b>\$528</b>                |

Loss on sales of fixed assets are as follows:

|  | Millions of Yen |                 | Millions of<br>U.S. Dollars |
|--|-----------------|-----------------|-----------------------------|
|  | 2022            | 2023            | 2023                        |
| Land and leasehold rights (former SS sites and others) | (¥3,455)        | <b>(¥228)</b>   | <b>(\$1)</b>                |
| Buildings and others                                   | (790)           | <b>(1,229)</b>  | <b>(9)</b>                  |
| Total  | (¥4,246)        | <b>(¥1,457)</b> | <b>(\$10)</b>               |

### Gain on amortization of past service cost

The gain on amortization of past service cost is due to the revision of the Company's retirement benefit plan for the fiscal year ended March 31, 2022.

## 25.Subsequent Events

The Company agreed to transfer all of its interest (85%) in the Ensham Coal Mine (“Ensham”) in Australia, held through its wholly owned subsidiary Idemitsu Australia Pty. Ltd. to Sungela Pty. Ltd. and signed a sale and purchase agreement on February 3, 2023.

### (A) Reason for the Transfer

In order to contribute to the realization of carbon-neutral society while fulfilling its responsibility to provide a stable supply of energy, the Company has adopted “Your Reliable Partner for a Brighter Future” as its 2030 vision.

In addition, in its Medium-term Management Plan (FY2023-FY2025) announced on November 16, 2022, the Company developed a new vision for 2050, “Shaping Change.” The Company aims to achieve sustainable profitable growth by transforming its business portfolio through capital efficiency by reducing fossil fuel assets and maximizing earnings from existing businesses, and by expanding new businesses that contribute to carbon neutral society.

Based on the above vision and policy, the Company will promote the commercialization of Idemitsu Green Energy Pellets as an alternative fuel to coal, as well as structural reform of its coal business. As part of such reform, the Company has decided to sell its interest in Ensham.

The main strategies for structural reform of the coal business are as follows.

1. By utilizing the highly competitive Boggabri Coal Mine, continuation of stable coal supply mainly to the domestic customers and maximization of earnings
2. Divestment of the Malinau Coal Mine in Indonesia (sold in March 2022) and Ensham in Australia
3. Diversify the portfolio (e.g., investment in renewable energy projects at existing mine sites and those undergoing rehabilitation, rare metal development utilizing mining technology) by leveraging the existing business infrastructure

With the closure of the Muswellbrook Mine (December 2022) and the transfer of Ensham, the Company’s only coal mine operating in Australia will be the Boggabri Mine. As stated above, through the operation of the Boggabri Mine, the Company will fulfill its mission of providing a stable supply of energy needed today, while at the same time making maximum use of the business resources it has developed over many years in Australia, and promoting the transition to new businesses such as renewable energy, rare metals, hydrogen and ammonia, for which demand is expected to grow in the future.

### (B) Overview of Ensham

1. Location: Queensland, Australia
2. Operation commenced in 1993
3. Composition of interests  
(before transfer): Idemitsu Australia Pty. Ltd. 85%, Bowen Investment (Australia) Pty. Ltd. 15%  
(after transfer): Sungela Pty. Ltd. 85%, Bowen Investment (Australia) Pty. Ltd. 15%
4. Production volume: 4.3 million tonnes per annum (actual production volume in FY2021, 100% interest basis)
5. Transfer price: A \$340 million upfront consideration at the transfer date and conditional consideration based on the actual price and volume of coal to be sold from Ensham in 2023 and 2024.
6. Gain/loss on transfer: As the date of the transfer is not yet finalized and the final transfer price may vary, the amount has not been determined.

(C) Overview of the Transferee

Sungela Pty. Ltd. (joint venture established by Thungela Resources Limited, Mayfair Corporations Group Pty. Ltd., and Audley Energy Limited in connection with this transfer)

Planned shareholdings - Thungela Resources Limited: 75.0%; Mayfair Corporations Group Pty. Ltd.: 12.5%; and Audley Energy Limited: 12.5%

(D) Date of transfer

During 2023 (scheduled)

\* The completion of this transfer is subject to the Australian government's approval.

**26. Business Combination** (Business combination due to acquisition)

(A) Outline of the business combination

(1) Name and business description of the acquired company

Name of the acquired company: Seibu Oil Company Limited

Business description: Manufacturing and sales of petroleum products

(2) Main reason for the business combination

Domestic petroleum product demand is expected to decrease further due to structural issues such as the aging and declining population, as well as the impact of the COVID-19 pandemic, and global trends towards decarbonization.

Taking into account the operational environment evolves thoroughly, the Company determined that a revamping of the Group's manufacturing and supply framework is inevitable and that making Seibu Oil Company Limited a subsidiary of the Company, terminating the product purchase agreement, and ceasing refinery operations at Yamaguchi Refinery are the best course of actions for the Company.

(3) Business combination date

June 14, 2022

(4) Legal form of the business combination

Acquisition of shares in exchange for cash

(5) Name of the company after the business combination

There is no change.

(6) The percentage of voting rights acquired

The percentage of voting rights held immediately before the business combination: 38.0%

The percentage of voting rights additionally acquired on the business combination date: 28.9%

The percentage of voting rights after the business combination: 66.9%

(7) Main grounds for the decision on the acquired company

The Company acquired shares in exchange for cash.

(B) The acquired company's financial performance period included in the consolidated financial statements

From July 1, 2022 to March 31, 2023

(C) Acquisition cost for the acquired company and breakdown of consideration by type

|   | Millions of Yen | Millions of U.S. Dollars |
|---|-----------------|--------------------------|
| Consideration transferred: acquisition-date fair value of the stock held by the Company immediately before the business combination | ¥0              | \$0                      |
| Consideration transferred: fair value of additional shares acquired on the date of the business combination                         | 0               | 0                        |
| Acquisition cost  | ¥0              | \$0                      |

(D) Main acquisition-related costs and amount

Advisory fees, etc.: ¥34 million (\$0 million)

(E) Difference between the acquisition cost for the acquired company and the total amount of acquisition cost by transaction leading to the acquisition

Loss concerning step acquisition: ¥7,223 million (\$54 million)

(F) The amount of goodwill recognized, reason for recognition, amortization method, and period of amortization

(1) Amount of the accrued goodwill

¥63 million (\$0 million)

(2) Reason for the goodwill recognized

A difference exceeding the net amount after allocating the acquisition cost to the acquired assets and the assumed liabilities is recorded as goodwill.

(3) Amortization method and amortization period

Due to the amount being immaterial, goodwill is amortized in at once at the time of recognition.

(G) Amounts of the acquired assets and the assumed liabilities as of the business combination date, and main breakdown

|                         | Millions of Yen | Millions of<br>U.S. Dollars |
|-------------------------|-----------------|-----------------------------|
| Current assets          | <b>¥225,060</b> | <b>\$1,685</b>              |
| Non-current assets      | <b>20,119</b>   | <b>150</b>                  |
| Total assets            | <b>¥245,180</b> | <b>\$1,836</b>              |
| Current liabilities     | <b>¥215,990</b> | <b>\$1,617</b>              |
| Non-current liabilities | <b>29,218</b>   | <b>218</b>                  |
| Total liabilities       | <b>¥245,208</b> | <b>\$1,836</b>              |

(H) Estimated amount of an impact on the consolidated statement of income for the current fiscal year assuming that the business combination was completed on the commencement date of the consolidated fiscal year, and calculation method  
Description is omitted due to the impacts which are immaterial to the consolidated statement of income.

## 27. Revenue Recognition

### (A) Disaggregation of revenue from contracts with customers

#### Year ended March 31, 2022

| Millions of Yen                        |            |                 |                      |                            |           |            |        |            |
|--|------------|-----------------|----------------------|----------------------------|-----------|------------|--------|------------|
| Reportable segment                     |            |                 |                      |                            |           |            |        |            |
|  | Petroleum  | Basic chemicals | Functional materials | Power and renewable energy | Resources | Total      | Others | Total      |
| Japan                                  | ¥3,992,753 | ¥389,472        | ¥201,121             | ¥136,016                   | ¥191,914  | ¥4,911,278 | ¥5,319 | ¥4,916,597 |
| Asia and Oceania                       | 752,326    | 174,023         | 170,317              | —                          | 84,310    | 1,180,976  | 0      | 1,180,976  |
| North America                          | 374,188    | 26              | 31,084               | 2,258                      | 3,941     | 411,500    | —      | 411,500    |
| Others                                 | 100,144    | 3               | 18,914               | 14                         | 58,609    | 177,686    | —      | 177,686    |
| Revenues from contracts with customers | ¥5,219,413 | ¥563,526        | ¥421,437             | ¥138,289                   | ¥338,776  | ¥6,681,442 | ¥5,319 | ¥6,686,761 |

#### Year ended March 31, 2023

| Millions of Yen                        |            |                 |                      |                            |           |            |        |            |
|--|------------|-----------------|----------------------|----------------------------|-----------|------------|--------|------------|
| Reportable segment                     |            |                 |                      |                            |           |            |        |            |
|  | Petroleum  | Basic chemicals | Functional materials | Power and renewable energy | Resources | Total      | Others | Total      |
| Japan                                  | ¥5,361,459 | ¥441,093        | ¥246,811             | ¥194,092                   | ¥447,604  | ¥6,691,061 | ¥5,375 | ¥6,696,437 |
| Asia and Oceania                       | 1,121,445  | 223,900         | 196,697              | —                          | 201,605   | 1,743,647  | 0      | 1,743,648  |
| North America                          | 742,909    | 1,691           | 43,521               | 2,978                      | 3,516     | 794,617    | —      | 794,617    |
| Others                                 | 178,046    | 204             | 23,976               | 0                          | 19,351    | 221,579    | —      | 221,579    |
| Revenues from contracts with customers | ¥7,403,861 | ¥666,889        | ¥511,006             | ¥197,070                   | ¥672,077  | ¥9,450,905 | ¥5,376 | ¥9,456,281 |

| Millions of U.S. Dollars               |           |                 |                      |                            |           |          |        |          |
|--|-----------|-----------------|----------------------|----------------------------|-----------|----------|--------|----------|
| Reportable segment                     |           |                 |                      |                            |           |          |        |          |
|  | Petroleum | Basic chemicals | Functional materials | Power and renewable energy | Resources | Total    | Others | Total    |
| Japan                                  | \$40,151  | \$3,303         | \$1,848              | \$1,453                    | \$3,352   | \$50,109 | \$40   | \$50,149 |
| Asia and Oceania                       | 8,398     | 1,676           | 1,473                | —                          | 1,509     | 13,058   | 0      | 13,058   |
| North America                          | 5,563     | 12              | 325                  | 22                         | 26        | 5,950    | —      | 5,950    |
| Others                                 | 1,333     | 1               | 179                  | 0                          | 144       | 1,659    | —      | 1,659    |
| Revenues from contracts with customers | \$55,447  | \$4,994         | \$3,826              | \$1,475                    | \$5,033   | \$70,777 | \$40   | \$70,817 |

Note: The segment “Others” refers to the total of other business segments that are not included in the reportable segments, including insurance businesses and intra-group service businesses.

### (B) Basic information to understand revenues from contracts with customers

Since “(AA) Standards for recognition of revenue and expense” of Note 2 includes the same information, descriptions have been omitted.

(C) Contract balances

Receivables from contract with customers, contract assets and contract liabilities at the beginning and end of the year are as follows:

In the consolidated balance sheet, receivables from contracts with customers are included in “Notes and accounts receivable, trade,” contract assets are included in “Other current assets,” and contract liabilities are included in “Other current liabilities,” and “Other long-term liabilities,” respectively.

**Year ended March 31, 2022 and 2023**

|  | Millions of Yen |          | Millions of<br>U.S. Dollars |
|--|-----------------|----------|-----------------------------|
|  | 2022            | 2023     | 2023                        |
| Receivables from contracts with customers: |                 |          |                             |
| Balance at beginning of year               | ¥602,661        | ¥870,483 | \$6,519                     |
| Balance at end of year                     | 870,483         | 841,798  | 6,304                       |
| Contract assets:                           |                 |          |                             |
| Balance at beginning of year               | 161             | 171      | 1                           |
| Balance at end of year                     | 171             | 126      | 0                           |
| Contract liabilities:                      |                 |          |                             |
| Balance at beginning of year               | 46,545          | 61,433   | 460                         |
| Balance at end of year                     | 61,433          | 60,917   | 456                         |

“Contract assets” are unpaid receivables arising primarily from construction contracts, and are transferred to “Receivables from contracts with customers” when the right to payment becomes unconditional. “Contract liabilities” are primarily consideration received in advance of performance under a contract, and are reversed upon recognition of revenues.

Due to performance obligations satisfied in prior periods, the amount of revenue recognized in the fiscal year under review (e.g., changes in transaction prices) is also immaterial.

(D) Transaction prices allocated to remaining performance obligations

The Group applies the convenience method of practice to note the transaction prices allocated to the residual performance obligations, and do not include in the notes contracts with an initially anticipated contractual period of less than one year.

The total amount of transaction prices allocated to the residual performance obligations and the period during which revenue is expected to be recognized are as shown below.

In addition, there are no significant amounts of consideration arising from contracts with customers that are not included in the transaction prices.

**Year ended March 31, 2022 and 2023**

|                 | Millions of Yen |         | Millions of<br>U.S. Dollars |
|-----------------|-----------------|---------|-----------------------------|
|                 | 2022            | 2023    | 2023                        |
| Within one year | ¥7,557          | ¥4,391  | \$32                        |
| After one year  | 1,627           | 11,015  | 82                          |
| Total           | ¥9,184          | ¥15,406 | \$115                       |

## 28. Segment Information

### Years ended March 31, 2022 and 2023

Under ASBJ Statement No. 17, "Accounting Standard for Disclosures about Segments of an Enterprise and Related Information," and ASBJ Guidance No. 20, "Guidance on Accounting Standard for Disclosures about Segments of an Enterprise and Related Information," an entity is required to report financial and descriptive information about its reportable segments. Reportable segments are operating segments or aggregations of operating segments that meet specified criteria. Operating segments are components of an entity about which separate financial information is available and for which such information is evaluated regularly by the chief operating decision-maker in deciding how to allocate resources and in assessing performance. Generally, segment information is required to be reported on the same basis as is used internally for evaluating operating segment performance and deciding how to allocate resources to operating segments.

#### (A) Description of reportable segments

The Company's business segments cover the Group's business units for which separate financial information is available on the business units for the whole Group and for which the Board of Directors carries out a periodic review in order to determine the allocation of management resources and to evaluate their operating performance.

Major businesses in each segment are shown in the following table.

| Reportable segment         | Major businesses   |
|----------------------------|--|
| Petroleum                  | Production, sales, import/export, trading, etc., of refined petroleum products   |
| Basic chemicals            | Production, sales, etc., of olefin/aroma products  |
| Functional materials       | Lubricants, performance chemicals, electronic materials, functional paving material business, agricultural biotechnology products business, etc. |
| Power and renewable energy | Power generation (thermal power, solar power, wind power, etc.), sales of electricity and solar cell business                                    |
| Resources                  | Exploration, development, production and sales of crude oil, natural gas and other energy resources, such as coals                               |

#### (B) Methods of measurement for the amounts of sales, income (loss), assets, and other items for each reportable segment

The accounting policies of each reportable segment are consistent with those disclosed in Note 2, "Summary of Significant Accounting Policies."



## (C) Information about sales, income, assets, and other items:

**Year ended March 31, 2022**

Millions of Yen

|   | Reportable segment |                    |                         |                                     |           | Total      | Others  | Total      | Recon-<br>ciliation | Consoli-<br>dated |
|---|--------------------|--------------------|-------------------------|-------------------------------------|-----------|------------|---------|------------|---------------------|-------------------|
|   | Petroleum          | Basic<br>chemicals | Functional<br>materials | Power<br>and<br>renewable<br>energy | Resources |            |         |            |                     |                   |
| Net sales:  |                    |                    |                         |                                     |           |            |         |            |                     |                   |
| Customers   | ¥5,219,413         | ¥563,526           | ¥421,437                | ¥138,289                            | ¥338,776  | ¥6,681,442 | ¥5,319  | ¥6,686,761 | ¥ —                 | ¥6,686,761        |
| Intersegment  | 29,865             | 30,041             | 18,298                  | 3,364                               | 3         | 81,573     | 1,780   | 83,354     | (83,354)            | —                 |
| Total   | ¥5,249,278         | ¥593,567           | ¥439,736                | ¥141,653                            | ¥338,779  | ¥6,763,015 | ¥7,100  | ¥6,770,115 | (¥83,354)           | ¥6,686,761        |
| Operating income (loss)   | ¥360,446           | ¥6,936             | ¥15,521                 | (¥8,161)                            | ¥75,389   | ¥450,132   | ¥805    | ¥450,938   | (¥16,485)           | ¥434,453          |
| Equity in earnings (losses)<br>of non-consolidated<br>subsidiaries and affiliates,<br>net | 9,249              | 1,235              | 1,609                   | (1,736)                             | 5,625     | 15,983     | —       | 15,983     | (953)               | 15,029            |
| Segment income (loss)   | 369,696            | 8,171              | 17,131                  | (9,897)                             | 81,014    | 466,115    | 805     | 466,921    | (17,438)            | 449,482           |
| Segment assets  | 3,064,487          | 409,949            | 315,014                 | 239,137                             | 328,671   | 4,357,261  | 119,847 | 4,477,108  | 124,074             | 4,601,183         |
| Other items:  |                    |                    |                         |                                     |           |            |         |            |                     |                   |
| Depreciation and<br>amortization  | 58,353             | 7,123              | 9,577                   | 4,445                               | 24,538    | 104,039    | 44      | 104,084    | 682                 | 104,767           |
| Amortization of goodwill  | 7,227              | 20                 | 119                     | 2,142                               | —         | 9,510      | 0       | 9,510      | —                   | 9,510             |
| Impairment loss on fixed<br>assets  | 11,658             | 615                | 307                     | 2,127                               | 1,198     | 15,907     | —       | 15,907     | —                   | 15,907            |
| Investment in equity<br>method affiliates   | 86,401             | 41,775             | 8,014                   | 17,984                              | 23,830    | 178,007    | —       | 178,007    | 25,602              | 203,610           |
| Unamortized balance of<br>goodwill  | 113,209            | 59                 | —                       | 36,422                              | —         | 149,691    | 0       | 149,691    | —                   | 149,691           |
| Capital expenditures  | ¥47,350            | ¥10,262            | ¥14,732                 | ¥10,420                             | ¥31,188   | ¥113,954   | ¥112    | ¥114,067   | ¥4,731              | ¥118,798          |

**Year ended March 31, 2023**

Millions of Yen

|   | Reportable segment |                    |                         |                                     |           | Total      | Others  | Total      | Recon-<br>ciliation | Consoli-<br>dated |
|---|--------------------|--------------------|-------------------------|-------------------------------------|-----------|------------|---------|------------|---------------------|-------------------|
|   | Petroleum          | Basic<br>chemicals | Functional<br>materials | Power<br>and<br>renewable<br>energy | Resources |            |         |            |                     |                   |
| Net sales:  |                    |                    |                         |                                     |           |            |         |            |                     |                   |
| Customers   | ¥7,403,861         | ¥666,889           | ¥511,006                | ¥197,070                            | ¥672,077  | ¥9,450,905 | ¥5,376  | ¥9,456,281 | ¥ —                 | ¥9,456,281        |
| Intersegment  | 43,507             | 33,625             | 24,695                  | 4,863                               | 5         | 106,696    | 2,238   | 108,935    | (108,935)           | —                 |
| Total   | ¥7,447,369         | ¥700,514           | ¥535,701                | ¥201,933                            | ¥672,083  | ¥9,557,602 | ¥7,614  | ¥9,565,216 | (¥108,935)          | ¥9,456,281        |
| Operating income  | ¥60,137            | ¥10,157            | ¥17,669                 | ¥2,074                              | ¥217,166  | ¥307,205   | ¥1,187  | ¥308,393   | (¥25,950)           | ¥282,442          |
| Equity in earnings (losses)<br>of non-consolidated<br>subsidiaries and affiliates,<br>net | 12,883             | (90)               | (714)                   | (1,593)                             | 13,733    | 24,218     | —       | 24,218     | 1,763               | 25,981            |
| Segment income  | 73,021             | 10,066             | 16,954                  | 481                                 | 230,900   | 331,424    | 1,187   | 332,611    | (24,187)            | 308,423           |
| Segment assets  | 3,302,173          | 391,279            | 341,722                 | 229,596                             | 430,411   | 4,695,181  | 118,107 | 4,813,289  | 52,081              | 4,865,370         |
| Other items:  |                    |                    |                         |                                     |           |            |         |            |                     |                   |
| Depreciation and<br>amortization  | 63,746             | 7,272              | 9,791                   | 5,932                               | 16,756    | 103,499    | 143     | 103,642    | 806                 | 104,449           |
| Amortization of goodwill  | 7,315              | 5                  | —                       | 2,142                               | —         | 9,463      | 0       | 9,463      | —                   | 9,463             |
| Impairment loss on fixed<br>assets  | 11,094             | —                  | 12,946                  | 338                                 | 1,444     | 25,824     | —       | 25,824     | —                   | 25,824            |
| Investment in equity<br>method affiliates   | 84,245             | 41,013             | 7,517                   | 11,582                              | 38,127    | 182,486    | —       | 182,486    | (653)               | 181,832           |
| Unamortized balance of<br>goodwill  | 106,148            | 53                 | —                       | 34,280                              | —         | 140,481    | —       | 140,481    | —                   | 140,481           |
| Capital expenditures  | ¥49,266            | ¥8,395             | ¥6,744                  | ¥12,533                             | ¥14,826   | ¥91,766    | ¥274    | ¥92,040    | ¥6,647              | ¥98,688           |

## Year ended March 31, 2023

Millions of U.S. Dollars

|  | Reportable segment |                    |                         |                                     |           |          | Total | Others   | Total   | Recon-<br>ciliation | Consoli-<br>dated |
|--|--------------------|--------------------|-------------------------|-------------------------------------|-----------|----------|-------|----------|---------|---------------------|-------------------|
|  | Petroleum          | Basic<br>chemicals | Functional<br>materials | Power<br>and<br>renewable<br>energy | Resources | Total    |       |          |         |                     |                   |
| Net sales:   |                    |                    |                         |                                     |           |          |       |          |         |                     |                   |
| Customers  | \$55,447           | \$4,994            | \$3,826                 | \$1,475                             | \$5,033   | \$70,777 | \$40  | \$70,817 | \$ —    | \$70,817            |                   |
| Intersegment   | 325                | 251                | 184                     | 36                                  | —         | 799      | 16    | \$815    | (815)   | —                   |                   |
| Total  | \$55,773           | \$5,246            | \$4,011                 | \$1,512                             | \$5,033   | \$71,576 | \$57  | \$71,633 | (\$815) | \$70,817            |                   |
| Operating income   | \$450              | \$76               | \$132                   | \$15                                | \$1,626   | \$2,300  | \$8   | \$2,309  | (\$194) | \$2,115             |                   |
| Equity in earnings (losses)<br>of nonconsolidated<br>subsidiaries and affiliates,<br>net | 96                 | (0)                | (5)                     | (11)                                | 102       | 181      | —     | 181      | 13      | 194                 |                   |
| Segment income   | 546                | 75                 | 126                     | 3                                   | 1,729     | 2,482    | 8     | 2,490    | (181)   | 2,309               |                   |
| Segment assets   | 24,729             | 2,930              | 2,559                   | 1,719                               | 3,223     | 35,161   | 884   | 36,046   | 390     | 36,436              |                   |
| Other items:   |                    |                    |                         |                                     |           |          |       |          |         |                     |                   |
| Depreciation and<br>amortization   | 477                | 54                 | 73                      | 44                                  | 125       | 775      | 1     | 776      | 6       | 782                 |                   |
| Amortization of goodwill   | 54                 | 0                  | —                       | 16                                  | —         | 70       | 0     | 70       | —       | 70                  |                   |
| Impairment loss on fixed<br>assets   | 83                 | —                  | 96                      | 2                                   | 10        | 193      | —     | 193      | —       | 193                 |                   |
| Investment in equity<br>method affiliates  | 630                | 307                | 56                      | 86                                  | 285       | 1,366    | —     | 1,366    | (4)     | 1,361               |                   |
| Unamortized balance of<br>goodwill   | 794                | 0                  | —                       | 256                                 | —         | 1,052    | —     | 1,052    | —       | 1,052               |                   |
| Capital expenditures   | \$368              | \$62               | \$50                    | \$93                                | \$111     | \$687    | \$2   | \$689    | \$49    | \$739               |                   |

### Notes:

1. The segment "Others" refers to the total of other business segments that are not included in the reportable segments, including insurance businesses and intra-group service businesses.
2. The amounts of reconciliation for the operating income mainly represent research and development costs, which do not belong to reportable segments.
3. The amount of reconciliation for equity in earnings (losses) of nonconsolidated subsidiaries and affiliates and that for investment in equity method nonconsolidated subsidiaries and affiliates mainly represent those related to equity method nonconsolidated subsidiaries and affiliates, which do not belong to reportable segments.
4. The segment income of the reportable segments is reconciled to the amount of operating income and equity in earnings (losses) of nonconsolidated subsidiaries and affiliates in the consolidated statement of income.
5. The amount of reconciliation for the segment assets represents elimination among the reportable segments and the amount of Company assets that are not allocated to reportable segments.
6. The amounts of reconciliation for "Depreciation and amortization" and "Capital expenditures" mainly represent depreciation and increases in fixed assets for research and development that do not belong to the reportable segments.

(D) Related Information

**Year ended March 31, 2022**

1. Information for each product and service

Since the consolidated business segment information includes similar information, descriptions have been omitted.

2. Geographic segment information

(1) Sales

| Millions of Yen |                     |                  |          |            |
|-----------------|---------------------|------------------|----------|------------|
| Japan           | Asia and<br>Oceania | North<br>America | Other    | Total      |
| ¥4,916,597      | ¥1,180,976          | ¥411,500         | ¥177,686 | ¥6,686,761 |

Note: 1. Areas are segmented based on their geographical proximity.

2. The principal countries or regions included in each geographic segment are as follows:

Asia and Oceania : Singapore, Australia, China, South Korea, etc.

North America : USA and Canada

Other : U.K., Norway, South America, etc.

(2) Property, plant and equipment

| Millions of Yen |                     |         |            |
|-----------------|---------------------|---------|------------|
| Japan           | Asia and<br>Oceania | Other   | Total      |
| ¥1,209,118      | ¥148,905            | ¥79,785 | ¥1,437,810 |

Note: 1. Areas are segmented based on their geographical proximity.

2. The principal countries or regions included in each geographic segment are as follows:

Asia and Oceania : Australia, China, Indonesia, Malaysia, etc.

Other : USA, Canada, etc.

3. Principal customer information

Of the net sales to outside customers, no customer accounted for 10% or more of net sales in the consolidated statement of income. Thus, this information has been omitted.

**Year ended March 31, 2023**

## 1. Information for each product and service

Since the consolidated business segment information includes similar information, descriptions have been omitted.

## 2. Geographic segment information

## (1) Sales

| Millions of Yen   |                     |                  |                 |                   |
|-------------------|---------------------|------------------|-----------------|-------------------|
| Japan             | Asia and<br>Oceania | North<br>America | Other           | Total             |
| <b>¥6,696,437</b> | <b>¥1,743,648</b>   | <b>¥794,617</b>  | <b>¥221,579</b> | <b>¥9,456,281</b> |

| Millions of U.S. dollars |                     |                  |                |                 |
|--------------------------|---------------------|------------------|----------------|-----------------|
| Japan                    | Asia and<br>Oceania | North<br>America | Other          | Total           |
| <b>\$50,149</b>          | <b>\$13,058</b>     | <b>\$ 5,950</b>  | <b>\$1,659</b> | <b>\$70,817</b> |

Notes: 1. Areas are segmented based on their geographical proximity.

2. The principal countries or regions included in each geographic segment are as follows:

Asia and Oceania : Singapore, Australia, China, South Korea, etc.  
 North America : USA and Canada  
 Other : U.K., etc.

## (2) Property, plant and equipment

| Millions of Yen   |                     |                |                   |
|-------------------|---------------------|----------------|-------------------|
| Japan             | Asia and<br>Oceania | Other          | Total             |
| <b>¥1,191,312</b> | <b>¥106,841</b>     | <b>¥91,860</b> | <b>¥1,390,013</b> |

| Millions of U.S. Dollars |                     |              |                 |
|--------------------------|---------------------|--------------|-----------------|
| Japan                    | Asia and<br>Oceania | Other        | Total           |
| <b>\$8,921</b>           | <b>\$800</b>        | <b>\$687</b> | <b>\$10,409</b> |

Notes: 1. Areas are segmented based on their geographical proximity.

2. The principal countries or regions included in each geographic segment are as follows:

Asia and Oceania : Australia, China, Indonesia, Malaysia, etc.  
 Other : USA, etc.

### 3. Principal customer information

Of the net sales to outside customers, no customer accounted for 10% or more of net sales in the consolidated statement of income. Thus, this information has been omitted.

#### Information Regarding Impairment Loss on Fixed Assets by Reportable Segment

The Company recorded an impairment loss of ¥11,094 million (\$83 million) on the integration and closure of oil terminals in the petroleum segment, ¥12,946 million (\$96 million) on structural reforms in the performance chemicals business in the functional materials segment, respectively.

#### Information Regarding Impairment Loss on Fixed Assets by Reportable Segment

Since “Segment Information” includes similar information, descriptions have been omitted.

#### Information Regarding Amortization and Unamortized Balances of Goodwill by Reportable Segment

No negative goodwill was recognized during the periods.

## INDEPENDENT AUDITOR'S REPORT

To the Board of Directors of Idemitsu Kosan Co., Ltd.:

### Opinion

We have audited the consolidated financial statements of Idemitsu Kosan Co., Ltd. and its consolidated subsidiaries (the "Group"), which comprise the consolidated balance sheet as of March 31, 2023, and the consolidated statement of income, consolidated statement of comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies, all expressed in Japanese yen.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Group as of March 31, 2023, and its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with accounting principles generally accepted in Japan.

### Convenience Translation

Our audit also comprehended the translation of Japanese yen amounts into U.S. dollar amounts and, in our opinion, such translation has been made in accordance with the basis stated in Note 1 to the consolidated financial statements. Such U.S. dollar amounts are presented solely for the convenience of readers outside Japan.

### Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in Japan. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Group in accordance with the provisions of the Code of Professional Ethics in Japan, and we have fulfilled our other ethical responsibilities as auditors. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Key Audit Matter

A key audit matter is a matter that, in our professional judgment, was of most significance in our audit of the consolidated financial statements of the current period. The matter was addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on the matter.

**Assumptions used for valuation of investments in NSRP**

| Key Audit Matter Description  | How the Key Audit Matter Was Addressed in the Audit        |  |  |                 |  |   |       |                 |         |                                 |                            |          |   |
|---|--|--|--|-----------------|--|---|-------|-----------------|---------|---------------------------------|----------------------------|----------|---|
| <p>■ <b><u>Overview of Investments in NSRP</u></b></p> <p>Idemitsu Kosan Co., Ltd. (hereafter referred to as the "Company") holds a 35.1% equity interest and provides a loan to Nghi Son Refinery and Petrochemical LLC (hereafter referred to as "NSRP"), an entity which operates the Nghi Son Refinery in Vietnam, and in addition, Idemitsu Asia Pacific Pte. Ltd, a consolidated subsidiary, also provides NSRP with a loan and makes disbursements on behalf of NSRP. The Group accounts for the equity interest in NSRP under the equity method and, accordingly, the performance of NSRP is reflected within income and loss from the equity method investments. The loan and disbursements are either measured at fair value or assessed for collectability in accordance with relevant accounting standards. As described in Note 3 "Significant Accounting Estimates," the amounts of these investments and loans to NSRP recognized by the Group on the consolidated balance sheet as of March 31, 2023, are as follows:</p> <table border="1"> <thead> <tr> <th></th> <th>Account Name on the Consolidated Balance Sheet</th> <th>Balance on the Consolidated Balance Sheet (in Millions of Yen)</th> </tr> </thead> <tbody> <tr> <td>Equity interest</td> <td>Investments in nonconsolidated subsidiaries and affiliates</td> <td align="center">—</td> </tr> <tr> <td>Loans</td> <td>Long-term loans</td> <td align="center">¥13,325</td> </tr> <tr> <td>Disbursements on behalf of NSRP</td> <td>Accounts receivable, other</td> <td align="center">¥120,520</td> </tr> </tbody> </table> <p>In addition to the above investments and loans, as described in Note 14 "Contingent Liabilities," the Company provides a construction completion guarantee related to project financing of NSRP (hereafter referred to as the "construction completion guarantee") of 144,605 million yen. The Company did not recognize any loss allowances for the construction completion guarantee at the year-end.</p> <p>■ <b><u>NSRP's Situation</u></b></p> <p>NSRP continued to recognize operating losses from the past, due to lower utilization rate upon commencement of commercial operation as well as deteriorating product market conditions, resulting in NSRP's financial position to be in net liabilities in the fiscal year ended December 31, 2020. Although improvement in the market conditions have led NSRP to record an operating income in the current fiscal year, NSRP is still burdened with the financing cost from the significant amount of borrowings, causing NSRP to continuously record net losses since last fiscal year.</p> |  | Account Name on the Consolidated Balance Sheet                 | Balance on the Consolidated Balance Sheet (in Millions of Yen) | Equity interest | Investments in nonconsolidated subsidiaries and affiliates | — | Loans | Long-term loans | ¥13,325 | Disbursements on behalf of NSRP | Accounts receivable, other | ¥120,520 | <p>Taking into account the reasonableness of cash-flows forecast including payment schedules of external bank borrowings prepared based on NSRP's future business plan and financial supports provided by the equity holders and external banks, we assessed the appropriateness of the going concern assumption of NSRP.</p> <p>With the assistance of the component auditors, we performed the following audit procedures, among others, over the "Product margin," "Asset utilization rates," and "Discount rates," included in the future business plan, which is used for the assessment of impairment of fixed assets of NSRP, the valuation of the long-term loans and the collectability of the other receivables from NSRP and whether recognition of loss allowances for the construction completion guarantee is necessary.</p> <p>In evaluating the "Product margin" and "Discount rates," we deemed it appropriate to utilize the assistance of valuation specialists due to the following: Evaluation of "Product margin" requires a high degree of expertise as it involves estimation over a long period and requires evaluation of market analyses. Evaluation of "Discount rates" involve several estimates and requires complex calculations.</p> <p>&lt;Product margin&gt;</p> <ul style="list-style-type: none"> <li>• We obtained multiple third parties' external reports of the forecasted future product margin, which reflected changes of external environments such as demand/supply situation in the market, geopolitical risks and climate change, and compared them with the estimation used by NSRP to determine whether there were any significant differences between the external data and NSRP's estimation.</li> <li>• We compared the fiscal year beginning 2022 actual product margin against the budget to determine the reliability of the management estimate of product margin.</li> </ul> |
|   | Account Name on the Consolidated Balance Sheet             | Balance on the Consolidated Balance Sheet (in Millions of Yen) |  |                 |  |   |       |                 |         |                                 |                            |          |   |
| Equity interest   | Investments in nonconsolidated subsidiaries and affiliates | —  |  |                 |  |   |       |                 |         |                                 |                            |          |   |
| Loans   | Long-term loans  | ¥13,325  |  |                 |  |   |       |                 |         |                                 |                            |          |   |
| Disbursements on behalf of NSRP   | Accounts receivable, other                                 | ¥120,520   |  |                 |  |   |       |                 |         |                                 |                            |          |   |



■ **Impacts on Accounting Estimates**

Taking into account the refinery operation of NSRP and product market environments, the Company continues discussions with the other equity holders and external banks to recover from the net liabilities position. Considering the situation, the Company evaluates NSRP's business circumstances in detail and assesses the appropriateness of the going concern assumption of NSRP based on NSRP's future business plan including payment schedules of the external bank borrowings. Also, due to the continuous losses from the past, there are indications of impairment of fixed assets of NSRP and NSRP's management performs an impairment assessment. In addition, the Group evaluates the fair value and collectability of the long-term loans, the collectability of the other receivables and whether loss allowances for the construction completion guarantee should be recognized. For the assessment of these accounting estimates, the future business plan involves management assumptions such as future asset utilization rates, expected product margin and others.

The balance of the fixed assets of NSRP subject to the impairment assessment was 797,617 million yen, and thus, there may be a significant impact on the consolidated financial statements through income/loss from the equity method investments if impairment losses on the fixed assets are recognized. Also, the long-term loans, the other receivable and the construction completion guarantee are quantitatively material so they may have significant impacts on the consolidated financial statements.

■ **Key Audit Matter Description**

We determined that the significant management assumptions in the future business plan were "Product margin," "Asset utilization rates," and "Discount rates," and thus, identified these assumptions as a key audit matter due to the following reasons:

- ① The "Product margin" largely fluctuates due to changes in external environments such as demand/supply situation in market, geopolitical risks and climate change, and the uncertainty is considered high.
- ② The "Asset utilization rates" are estimates for which external data does not exist and the uncertainty is considered high because it is subject to management bias. Furthermore, estimation is required for impacts on the asset utilization rates arising from changes of the external environments such as demand/supply situation in market, geopolitical risks and climate change as well as tightening of the cash-flows.

<Asset utilization rates>

- We inquired of NSRP management to gain an understanding of the management process for estimating the asset utilization rates.
- We compared the fiscal year beginning 2022 planned asset utilization rates against the actual rates and considered the reasonableness of the management estimate.
- Through inquiry with NSRP management and inspection of external reports related to market situation, we considered product demand and supply balances affected by changes of external environments such as demand/supply situation in market, geopolitical risks and climate change, and determined whether the asset utilization rates in the future business plan were consistent with such information.
- We compared the actual asset utilization rates for the period from January to March 2023 with the planned rates of the same period in the future business plan and determined whether the possibility that the asset utilization rates decrease due to the tightening of the cash-flows was appropriately reflected in the future business plan.
- We performed a sensitivity analysis to evaluate the reasonableness of the asset utilization rates prepared by management.

<Discount rates>

- We obtained an understanding of components of the discount rates and management's derivation process.
- We evaluated whether fluctuations of discount rates are consistent to changes in the business environment and tightening of the cash-flows.
- With the assistance of valuation specialists, we evaluated the management estimate and determined whether the applied discount rates were reasonable.

|  |  |
|--|--|
| <p>③ "Discount rates" have large impacts on the fluctuation of discounted future cash-flows and assessment of inherent risks of the project such as tightening of the cash-flows is necessary for the determination of discount rates. Also, a discount rate applied to fair value measurement of the long-term loans involves a collection risk, and the evaluation of the risk premium for such a risk is necessary.</p> | <p>By performing the above procedures, we determined the reliability of the future business plan and the reasonableness of valuation of the investments in NSRP below:</p> <ul style="list-style-type: none"> <li>• Impairment of fixed assets of NSRP</li> <li>• Fair value and collectability of the long-term loans from NSRP</li> <li>• Collectability of other receivables from NSRP</li> <li>• Assessment about whether recognition of loss allowances for the construction completion guarantee is necessary</li> </ul> |
|--|--|

### Other Information

Other information comprises the information included in the Group's disclosure documents accompanying the audited consolidated financial statements, but does not include the consolidated financial statements and our auditor's report thereon.

We determined that no such information existed and therefore, we did not perform any work thereon.

### Responsibilities of Management and Audit & Supervisory Board Members and the Audit & Supervisory Board for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with accounting principles generally accepted in Japan, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern in accordance with accounting principles generally accepted in Japan and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Audit & Supervisory Board members and the Audit & Supervisory Board are responsible for overseeing the Directors' execution of duties relating to the design and operating effectiveness of the controls over the Group's financial reporting process.

### Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with auditing standards generally accepted in Japan will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.



As part of an audit in accordance with auditing standards generally accepted in Japan, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks. The procedures selected depend on the auditor's judgment. In addition, we obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain, when performing risk assessment procedures, an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate whether the overall presentation and disclosures of the consolidated financial statements are in accordance with accounting principles generally accepted in Japan, as well as the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with Audit & Supervisory Board members and the Audit & Supervisory Board regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide Audit & Supervisory Board members and the Audit & Supervisory Board with a statement that we have complied with relevant ethical requirements regarding independence, and communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with Audit & Supervisory Board members and the Audit & Supervisory Board, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

**Interest Required to Be Disclosed by the Certified Public Accountants Act of Japan**

Our firm and its designated engagement partners do not have any interest in the Group which is required to be disclosed pursuant to the provisions of the Certified Public Accountants Act of Japan.

*Deloitte Touche Tohmatsu LLC*

June 22, 2023